

### DEPARTMENT OF THE NAVY OFFICE OF THE SECRETARY WASHINGTON, D. C. 20350

SECNAVINST 12280.9 OCP 301

3 1 ACT 1977

## SECNAV INSTRUCTION 12280.9

From: Secretary of the Navy

To: All Navy and Marine Corps activities

employing civilians

Subj: Computer-Assisted Manpower Analyses System

(CAMAS) Guidance Manual

Encl: (1) Subject Manual

1. <u>Purpose</u>. To issue a revised Computer-Assisted Manpower Analyses System (CAMAS) guidance manual including the civilian personnel category codes. This revised manual is provided as enclosure (1).

2. Cancellation. The following are hereby cancelled:

- a. OCMMNOTE 12280 of 28 Jan 1974, Civilian Manpower Category Codes
- CMML 280-1 of 3 March 1975, Computer-Assisted Manpower Analyses System (CAMAS)
- 3. Background. The Computer-Assisted Manpower Analyses System (CAMAS) is designed to provide historical data on personnel movements and occupational average salary distributions. Advanced features include an extensive modeling capability which is designed for policy testing and exploring "what if" questions. These capabilities are being extended to include Equal Employment Opportunity (EEC) goal planning and tracking. Also, the civilian personnel category codes have been revised to provide EEO goals data consistent with the PATCO (Professional, Administrative, Technical, Clerical, and Other) coding scheme of the Civil Service Commission. The revised EEO goals policy will be provided in a separate instruction.

### 4. Scope of Revision

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a. This manual combines two previous instructions into one document. Included are the CAMAS system description along with the revised DON occupation-level (DONOL) civilian personnel category codes.

- b. The revised CAMAS system description includes a discussion of the extensions for EEO goals planning and tracking.
- c. Future linkages of CAMAS to include the aggregate planning models in the Shore Activity Manpower Planning System (SAMPS) advanced development research project are discussed.
- d. The revised DONCL civilian personnel category codes consistent with the CSC PATCO are provided. This includes a cross reference list of the CSC occupational series codes to the DONOL codes. Grade/level groupings used in conjunction with the DCNOL civilian personnel category codes are also provided.

## 5. Action

- a. The DCNOL civilian personnel category codes will be used where possible in analytical studies calling for an aggregation of Civil Service Series Codes.
- b. Historical CAMAS Manpower statistics will be provided by CCP when requested via memorandum or letter. Projected CAMAS information will be provided upon execution of a suitable resource-sharing agreement between OCP and the command involved.
- c. This instruction should be filed in a loose-leaf binder, to simplify page changes as necessary.

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# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) System Description

#### I. General description

The Computer-Assisted Manpower Analyses System (CAMAS) is designed to provide a wide variety of manpower related reports. Particular emphasis in the current operational capability is on the provision of historical data on personnel movements and of projected data on retirements and occupational intake requirements. Advanced features include an extensive modelling capability which is designed for policy testing and exploring "what if" questions. In addition to the operational capability, CAMAS is being used to support a number of modeling and statistical research studies as part of the program of the Navy Personnel Research and Development Center. The purpose of this manual is to describe CAMAS, including some of the kinds of analysis which are possible.

An important, heavily used part of CAMAS is the subsystem to provide personnel movement statistics. Considerable use is also made of distribution reports. This includes the capability to produce average salary values by occupation-grade/level groupings. Analysis of these types has been facilitated by the development of a computer-oriented extension to the Civil Service Commission Occupation Codes. These Codes are based on a hierarchical aggregation scheme so that the level of detail can be tailored to the requirements of a particular study. These DON occupation-level (DONOL) Codes are provided in Appendix A.

The CAMAS is designed to provide expected retirement projections. The expected retirement projections are obtained by first obtaining the historical loss rates of those eligible for retirement. These rates are then applied to the population of retirement eligibles as they become eligible in the years of the projections.

Intake requirement projections can be developed either as one-shot projections or as part of a "what if" modelling process. Gross requirements data are obtained either through proportionalization of the current on-board multiplied by future total strength projections or through interaction with workload planning systems. These gross requirements rates are then evaluated simultaneously in the computer to obtain the intake requirement projections.

Equal Employment Opportunity (EEO) goals planning and tracking has been added to CAMAS. This was done through the addition of EEO goals and related constraints to the models. A labor market analysis system is included as part of the EEO goals planning extensions. As time progresses, regional labor market analyses tailored to the location of Navy installations will be possible.

In addition to the organizational levels of detail, CAMAS can also be used to develop information by Five Year Defense Plan (FYDP), appropriation, and geographical categories. The FYDP related reports can be developed by mission support categories and by program elements. Geographical areas include naval districts and Field Divisions of the Office of Civilian Personnel.

Testing of the CAMAS has been accomplished at all organizational levels of the Department of the Navy. Experience indicates that the aggegate projection capability can be applied to the larger field activities (generally 2000 employees or greater). Additionally, the personnel movements statistics have been useful in management studies of medium size field activities (500-2000 employees). The distribution reports are of general use to most activities, especially in studies where comparative statistics are desired.

Research is continuing on the extensions of CAMAS to assist in manpower and personnel management decisions. This includes its integration as part of a total Department of the Navy manpower planning system and its use to support activity level decisions. At the activity level, particular attention is being paid to the use of aggregate planning techniques integrated with man-job assignments. Support of the exploratory development phases is being provided by the Chief of Naval Development in coordination with Navy Personnel Research and Development Center. The follow-on to this preliminary work is the Shore Activity Manpower Planning System (SAMPS) advanced development research supported by the Navy Personnel Research and Development Center. The objective of this latter research is to accomplish feasibility tests of the necessary computer software to allow activities to do their own manpower analyses using the most advanced techniques and models.

#### II. Personnel movement and distribution reports

The base upon which CAMA6 resides is the historical data on personnel movements and population distributions. The

sources of data are the master files of the Personnel Automated Data System (PADS), and the civilian end-strength files of the Navy Cost Information System (NCIS).

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Specialized data files are built to be used in developing the various CAMAS outputs. First, a condensed version of the PADS master file is extracted quarterly. These files are then expanded to include minority data and selected activity identifiers. Additionally, the specialized manpower category codes are developed and included on the complete CAMAS data files. The data elements on this CAMAS file are shown in Table 1. The central files to support CAMAS extend from June 1970 and are available for the quarters thereafter.

# Computer Assisted Manpower Analyses System (CAMAS) Data Elements

Ρ,	G	r	5	0	n	n	e	1	Da	ta
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#### Activity Data

- 1. Social Security Number
- 1. Unit Identification Code

2. Sex

2. FYDP Program Element

3. Birthdate

- 3. Major Claimant
- 4. Service Computation Date4. Naval District
- 5. Minority

5. Field Division

6. Pay Plan

- 6. Labor Market
- 7. Grade or Level
- 7. Appropriation Code
- 8. Work Schedule
- 9. Save Pay Indicator
- lu. Special Rate Indicator
- 11. Pay Basis
- 12. Salary
- 13. Step
- 14. CAMAS Occupation Code
- 15. CAMAS Level

Description of the personnel data elements can be found in OCMMINST 12280.3 of 1 July 1973

Table 1

Civilian manpower category codes have been developed for use with CAMAS to provide a systematic structure for aggregating the Civil Service Commission occupation codes. The dictionary of these DONOL codes is given in Appendix A. The codes provide consistency between various analytical studies involving manpower planning, career planning, and current status reporting.

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The manpower category codes have three levels of aggregation. These groupings allow the Department of the Navy civilian manpower to be related to external as well as internal supply and demand. Internal Department relationships were built into the codes at all levels of aggregation. At the census of population level, the aggregations were developed to stress those occupational areas of high interest and of statistical significance to the Department. The skill groups correspond as closely as possible to the civilian career management programs and to other natural groups for overall skills planning. The DON major occupational groups allow some occupational specificity where highly aggregated data is required for conciseness of reporting.

The eight DON major occupational groups can be related directly to the six Bureau of Labor Statistics major occupational groups. This can be done by combining the first three DON major occupation groups (scientists and engineers, other professional, and subprofessionals and technicians) into the BLS professional and technical group. The remaining DON groups correspond directly to the BLS groups.

The DONOL civilian personnel category codes are designed to provide various aggregations of the Civil Service Commission occupation series codes. The personnel category codes contain a built-in sort sequence as follows:

<u>Positions</u>	Aggregation							
1	Major occupation group							
1-2	Skill group							
1-4	DONOL occupation code							

For example, Code 2201 breaks down as follows:

2XXX

Scientists and engineers

22XX

Physical scientists

2201

Chemists

All current Civil Service Commission series codes, including those in which the Department employs no personnel, are covered this list.

In addition to the DONOL occupational coding, the grades or levels are aggregated into five groupings. For the GS occupations they are: GS 1-4, 5-8, 9-12, 13-15, 16-18. For ungraded they include: apprentices; helper and semiskilled; journeymen; progressmen, leadermen, etc.; and supervisors. The pay plans and steps used for the ungraded groupings can be found in Appendix A.

The CAMAS file contains an individual record for each Social Security Number. This provides the ability of essentially taking a "snapshot" of the manpower population at a given time period. Figure 1 shows how personnel movements or transition data are obtained by simply using two periods of changeable PADS data.; 394 Figure 2 is a measurement of the movement Department-wide among five of the engineering occupations (i.e., DONOL codes 2312, 2314, 2315, 2317, 2320).

The period of time covered is 1 year (September 1975-September 1976). The column and row headings on Figure 2 are the same. The reason for this is to indicate the particular occupations where the population under consideration began in September 1975 and the particular occupations where they ended in September 1976. For example, of the 4,691 NEC Engineers (DONOL Code 2320), 4,210 remained in NEC Engineering, 19 transferred to Civil Engineering, 39 to Mechanical Engineering, 8 to Electrical Engineering, 57 to Electronic Engineering, and 358 left. Thus, the data in Figure 1 are an explicit measurement of the volume of movement of the engineers during the September 1975-September 1976 time period.

The rates of movement can be developed easily from the data shown in Figure 1. All that has to be done is to divide the numbers in each row of data by the number of personnel that were on-board in that particular population at the first time period. For example, by dividing the

# Inter-Occupation Movement (Engineers) Department-wide

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	No. at SEP 75	2312 CIVIL	2314 ELEC'L	2315 ELEC'C	2317 MECH	2320 NEC	EXITS
Civil (2312)	1,049	931			3	41	74
Elec'1 (2314)	1,067		914	54	2	20	77
Elec'c (2315)	8,294		22	7,760	2	108	402
Mech (2317)	4,352	4	3	5	3,925	143	272
NEC (2320)	4,691	19	8	57	39	4,210	358
Ent	ries	111	107	477	317	341	
No. at	SEP 76	1,065	1,054	8,353	4,288	4,863	

Figure 1

# Inter-Occupation Movement (Engineers) Department-wide

	No. at SEP 75	2312 CIVIL	2314 ELEC'1	2315 ELEC'C	2317 MECH	2320 NEC	EXITS
CIVIL (2312)	1,049	.887			.002	.039	.070
ELEC'L (2314)	1,067		.856	.050	.001	.018	.072
ELEC'C (2315)	8,294		.002	.935		.01.3	.048
MECH (2317)	4,352			.001	.901	.032	.062
NEC (2320)	4,691	.004	.001	.012	.008	.897	.076
ENT	RIES	111	107	477	317	341	
NO. AT	SEP 76	1,065	1,054	a,353	4,288	4,863	

Figure 2

4,210 NEC Engineers that remained in September 1975 by the 4,691 that were on-board in September 1975, a figure of .897 or 89.7% is obtained. Similarly, .004 or 0.4% transferred to Civil Engineering. The data for the five engineering occupations under study are given in Figure 2.

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The CAMAS outputs either a matrix or a listing, depending on the number of categories involved. The movement data are displayed both as whole numbers and as rates. If the number of categories involved is over 30, only the listing format is available. The listing output can accomodate up to 500 categories. The listing output includes a considerable amount of English text to facilitate understanding of the data. Examples of the two types of outputs are given in Figures 3 and 4. The first is a grade matrix and the second is an occupation matrix. These data are displayed both as whole numbers and rates. The types of movement data which can be produced in CAMAS are given in Table 2.

The CAMAS transition rate subsystem includes an extract capability to limit the population to be considered. If necessary, extracts of extracts can be accomplished. In this way movement statistics of specialized populations can be obtained. Up to 96 categories can be used in a given extract. The data elements upon which extracts can be made are given in Table 3.

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# RELATIVE FREQUENCY OF MOVEMENT INTER-GRADE OF DIRECT HIRE U.S. CITIZENS

FROM SEP 75 TO SEP 76

#### EXAMPLE OF A MAJOR CLAIMANT TRANSITION MATRIX FOR FY 76

	SEX Both	MINORITY		HDATE	SERV	/ COMP	DATE	MC 09	ND All	PROG EL		Y PLAN	APPE		SNDL TPE		GKP LL	STATE	CDE
		NO AT SEP 75	GRADE 01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	POPULATION EXITS
_	01	o																	
Figure	02	0																	
ıre	03	8				.750													. 250
w	04	32				.437	. 187			,									. 375
<b>⊢</b>	05	39					. 589	. 102	. 076										. 230
12	06	24						. 791	. 083										. 125
	07	44						.022	. 681	. 045	. 068								. 181
	80	9								. 666	. 222								. 111
	09	30									. 600		. 133						. 066
	10	2										1.000							
	11	30											. 533	. 300	)				. 166
	12	23												. 913	.086				
	13	67												. 014	.850	.044			. 089
	14	82													. 024	. 878	. 012		. 085
	15	55															. 854	.018	. 127
	16	9																. 888	. 111
	POP	ULATION GAIN	S 0	1	3	11	14	16	8	6	5	0	9	15	22	10	2	٥	
	N	O AT SEP 76	0	1	3	<b>3</b> 1	43	40	43	14	34	2	29	46	83	85	50	9	
					1	TOTAL.	AT SEP	75 IS		454	TOTA	L AT SE	P 76	IS	513				

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# DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN PERSONNEL

PAGE NO 1

# RELATIVE FREQUENCY OF MOVEMENT INTER-GRADE OF DIRECT HIRE U.S. CITIZENS

#### FROM SEP 75 TO SEP 76

## EXAMPLE OF A MAJOR CLAIMANT TRANSITION MATRIX FOR FY 76

							•									, ,,				
	SEX Both	MINORITY	BIRTH GRADE	IDATE	SERV	COMP	DATE	MC 09	ND All	PROG ALL	EL		PLAN	APPR AL		SNOL TPE	000	GRP LL	STATE	CDE
Fí		NO AT SEP 75	01	02	03	04	05	06	07	08		09	10	11	12	13	14	15	16	POPULATION EXITS
Figure	01	0															•			EVIIZ
က် ယ	02	0																		
	03	8				6														
(continued)	04	32				14	6													2
rín	05	. 39					23	4	3											12
uec	06	24					• •	•												9
=								19	2											3
13	07	44						1	30	2		3								8
ω	08	9								6		2								
	09	30										24		4						1
	10	2										• •	2	7						2
	11	30											•							
	12	23												16	9	1				5
															21	2				•
	13	67													1	57	3			6
	14	82														2	72	,		7
	15	55														_				
	16	9																47	1	7
	POPU	LATION GAINS	i 0	1	3	11	14	16		_		_							8	1
		AT SEP 76		·				16	8	6		5	0	9	15	22	11 O	2	0	
	140	MI 3EP /6	0	1	3	31	43	40	43	14		34	2	29	46	83	85	50	9	
					TO	OTAL A	IT SEP	75 IS	4	154	ī	OTAL	AT SEF	76 I	5	513				

RELATIVE FREQUENCY OF MOVEMENT INTER-STATE OCC. OF DIRECT HIRE U.S. CITIZENS

FROM SEP 75 TO SEP 76

EXAMPLE OF AN ACTIVITY LEVEL TRANSITION MATRIX FOR FY 76

SERV COMP DATE MC ND PROG EL PAY PLAN APPR CD UIC ACT OCC GRP STATE LEV GRADE/LEV SEX MINORITY BIRTHDATE BOTH ALL ALL ALL ALL ALL 65888 **A11** ALL ALL

OF THE 5 EMPLOYEES AT SEP 75 IN STATE TYPE 43 : 4 OR 80.0 % STAYED IN 43

1 OR 20.0 % LEFT THE POPULATION.

OF THE 243 EMPLOYEES AT SEP 75 IN STATE TYPE 44 :. 222 OR 91.3 % STAYED IN 44 1 OR 0.4 % WENT TO 50 2 OR 0.8 % WENT TO 85

18 OR 7.4 % LEFT THE POPULATION.

PAGE NO 2

OF THE 13 EMPLOYEES AT SEP 75 IN STATE TYPE 45 : 1 OR 7.6 % WENT TO 42 9 OR 69.2 % STAYED IN 45 1 OR 7.6 % WENT TO 49

2 OR 15.3 % LEFT THE POPULATION.

THERE WERE NO EMPLOYEES AT SEP 75 IN STATE TYPE 46 .

THERE WERE NO EMPLOYEES AT SEP 75 IN STATE TYPE 47 ..

OF THE 5 EMPLOYEES AT SEP 75 IN STATE TYPE 48 : 5 OR 100.0 % STAYED IN 48

OF THE 119 EMPLOYEES AT SEP 75 IN STATE TYPE 49 :

1 OR 0.8 % WENT TO 42 1 OR 0.8 % WENT TO 40

103 OR 86.5 % STAYED IN 49

14 OR 11.7 % LEFT THE POPULATION.

13 OR 3.7 % LEFT THE POPULATION.

OF THE 343 EMPLOYEES AT SEP 75 IN STATE TYPE 50 :

5 OR 1.4 % WENT TO 23 1 OR 0.2 % WENT TO 42 3 OR 0.8 % WENT TO 43 1 OR 0.2 % WENT TO 48 314 OR 91.5 % STAYED IN 50 3 OR D.8 % WENT TO 56

2 OR 0.5 % WENT TO 80 1 OR 0.2 % WENT TO 81

THERE WERE NO EMPLOYEES AT SEP 75 IN STATE TYPE 51

OF THE 274 EMPLOYEES AT SEP 75 IN STATE TYPE 53 :

6 OR 2.1 % WENT TO 48 3 Ok 1.0 % WENT TO 49 239 OR 87.2 % STAYED IN 53 2 OR 0.7 % WENT TO 81

Figure 4

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# Computer-Assisted Manpower Analyses System (CAMAS) Types of Manpower Data Possible

#### Personnel movements can be developed between:

- 1. GS Grades
- 2. DONOL Level
- 3. DONOL Major Occupation Group
- 4. DONOL Major Occupation Group and Level
- 5. DONOL Functional Occupation Group
- 6. DONOL Functional Occupation Group and Level
- 7. DONOL Census Occupation Group
- 8. DONOL Census Occupation Group and Level
- 9. Program Element
- 10. Naval Activity
- ll. Major Claimant
- 12. Naval District
- 13. Field Division

Table 2

# Computer-Assisted Manpower Analyses System (CAMAS) Data Elements Accessible With Extract Capability

- 1. GS Grade/CFWS Level
- 2. Pay Plan
- 3. DONOL Census Occupation Group and Level
- 4. DCNOL Level
- 5. Unit Identification Code (UIC)
- 6. Major Claimant
- 7. Naval District
- 8. Field Division
- 9. Appropriation Code
- 10. FYDP Program Element

Table 3

In addition to the extract capability, the CAMAS fransition rate subsystem includes the option to delimit the population under consideration during the time for which the movement calculations are being made. For example, one could obtain the inner-occupation movement of women within a given major claimant. Similarly, grade transitions of personnel born since 1935 in a specific activity could be developed. The data elements upon which limits can be applied are given in Table 4.

The transition reports can be used to derive an accurate quantified idea of actual personnel movements. At the same time as the report is produced, a list of entries to and losses from the population under study can be produced. These provide a trial from which further researches can be made. Examples of these lists are given in Figures 5 and 6.

Another often used capability of CAMAS is production of distribution and average salary reports. These reports can be developed by the different levels of aggregation permitted by the DONOL codes. These reports can be produced by the levels of detail shown on Table 5. Examples of the distribution reports at the three levels of DONOL aggregations Navywide are shown in figures 7 through 9.

The average salary reports provide the mean salary values by the various CAMAS aggregations at the point in time designated. These reports can be produced by all the levels of detail and combinations possible with the distribution reports. An example of one of these reports for the ungraded population by DONOL functional occupation groups and levels as of 30 June 1974 is shown in figure 10.

As can be surmised from the above descriptions, the CAMAS personnel movements and distribution reports can be used to support a wide variety of informational needs. Equally important is their function as the base for projections and testing "what if" alternatives. The remaining sections of this manual will be concerned with these applications.

#### III. Expected retirement projections

A frequently asked question preliminary to manpower planning exercises is "How many of each category of employee will retire"? The answer is dependent on two factors: (1) who is eligible and (2) the rate at which retirements occur.

Computer-Assisted Manpower Analyses System (CAMAS)
Data Elements Upon Which Limits May Be Placed
During Transition Rate Calculations

- 1. Sex
- 2. Minority Code
- 3. Birthdate
- 4. Service Computation Date
- 5. Major Claimant
- 6. Naval District
- 7. Field Division
- 8. FYDP Program Element
- 9. Unit Identification Code
- 10. DONOL Census Occupation Group and Level
- 11. GS Grade/CFWS Level

Table 4

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GRADE MOVEMENT BY U.S. CITIZENS POPULATION GAINS FROM SEP 75 TO SEP 76

SEX BIRTHDATE SERVICE COMP DATE UIC ACCT NO OCCUPATION LEVEL STATE 04 SEP 41 29 SEP 63 96021 GS 0C335 07 55732 05 MAY 40 26 OCT 66 96021 GS 00301 07 54722 07 APR 45 12 JAN 69 96021 GS 00318 07 60842 02 MAR 25 03 FEB 58 96021 GS 00318 **U7** 60842 19 APR 31 26 JUN 52 96021 GS C0301 07 54722 30 NOV 54 09 JUN 74 41421 GS 00334 07 45412 04 MAR 54 03 JUN 74 41423 GS 00318 07 60842 21 DEC 36 04 JUL 64 96021 GS 00203 08 54722 02 DEC 21 20 MAY 66 96021 GS 00335 GB 55732 21 MAY 20 17 APR 48 96021 GS 00203 U8 54722 16 FEB 45 21 FEB 64 96021 GS 00203 80 54722 10 AUG 20 03 DEC 45 96021 GS 00203 08 54722 09 JAN 67 01 FEB 45 96021 GS 01531 08 59782 13 JAN 48 28 FEB 73 96021 GS 00334 ġ Figure 45413 23 LPR 33 18 MAR 65 41423 GS 00345 09 49513 15 MAR 50 04 SEP 73 00016 GS 01102 09 42353 14 FEB 30 17 MAR 71 00013 GS 00342 09 49483 16 NOV 51 27 NOV 69 00016 G\$ 00318 09 60843 29 OCT 52 14 MAR 74 41423 GS 00560 11 40333 17 MAY 50 10 OCT 73 41423 GS 00560 40333 **08 MAR 48** 23 NOV 70 00016 GS 01102 11 42353 04 OCT 42 01 JUN 72 00013 GS 0:410 11 34313 09 SEP 41 06 NOV 61 96021 GS 00301 49483 20 SEP 72 23 OCT 50 96021 GS 00201 41343 26 MAR 71 15 MAR 49 41423 GS 00560 40333 28 JUL 40 11 SEP 71 96021 GS 00180 11 22073 02 JUL 44 07 AUG 67 96021 GS 00180 11 22073 17 MAR 43 09 JUN 66 96021 GS 00334 12 45413 26 FEB 44 16 AUG 69 96021 GS 0C230 12 41343 26 JUN 32 26 OCT 56 96021 GS 00235 12 41343 09 SE2 16 12 MAY 49 96021 GS 00160 12 41343 09 MAY 44 13 NOV 62 96021 GS 00334 12 45413 16 OCT 45 23 NOV 70 96021 GS 00201 12 41343 20 JAN 38 21 MAY 72 96021 GS 00235 12 41343 29 OCT 44 30 AUG 69 00016 GS 0088,1 12 23203 29 JUN 43 07 MAR 67 96021 GS 00201 12 41343 22 MAY 46 12 JUL 71 96021 GS 00235 12 41343 14 JUL 47 **OB NOV 69** 41421 GS 00504 12 40333 15 SEP 46 06 DEC 70 41423 GS 00560 12 40333 30 MAY 41 09 APR 69 96021 GS 00201 12 41343 05 SEP 48 11 JUL 73 00016 G5 0C881 12 23203 24 MAY 46 27 NOV 69 96021 GS 00334 12 45413 03 MAY 40 05 DEC 62 96021 GS 00212 13 41344 21 AUG 46 19 APR 71 96021 GS 00201 13 41344 27 FEB 43 25 SEP 67 96021 GS 00201 13 41344 16 AUG 41 27 AUG 65 41423 GS 00560 13 40334

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GRADE MOVEMENT BY U.S. CITIZENS
POPULATION EXITS FROM SEP 75 TO SEP 76

SEX BIRTHDATE SERVICE COMP D/TE UIC ACCT NO OCCUPATION LEVEL STATE 04 AUG 56 18 SEP 72 96021 GS 00322 03 60821 01 JUN 56 18 SEP 72 96021 GS 00322 C3 60821 17 JUL 48 00012 28 SEP 73 GS 00312 C4 60831 11 SEP 55 17 SEP 74 41423 GS 00322 **G4** 60821 28 OCT 52 01 NOV 71 96021 GS 00322 04 60821 20 APR 38 07 NOV 66 GS 02005 00013 62891 64 03 MAR 53 06 JAN 74 00012 GS 06322 04 60821 05 MAR 48 03 SEP 72 41421 GS 00318 04 60841 19 APR 55 00//// 00 64648 GS 0G312 04 60831 23 AUG 50 14 SEP 71 00012 GS 00322 04 60821 06 JAN 75 02 DEC 53 41422 GS 00099 04 79991 18 SEP 53 22 SEP 72 00013 GS 00322 04 60821 19 MAY 55 00//// 00 41423 GS 00322 04 60821 25 JUL 50 18 APR 70 00013 GS 00305 04 63931 15 NOV 46 15 DEC 69 96021 GS 00305 05 63932 16 OCT 47 26 JAN 70 00013 GS 00301 05 63942 18 SEP 53 21 AUG 72 96021 GS 00301 05 63942 05 NOV 49 24 APR 74 96021 GS 00318 05 60842 22 AUG 53 22 OCT 71 41423 GS 00301 05 63942 17 DEC 49 29 MAY 73 64648 GS 00301 05 63942 27 NOV 49 17 DEC 71 00013 GS 00301 05 63942 15 JUL 66 10 SEP 45 41423 GS 00318 05 60842 31 MAR 54 04 OCT 72 00013 GS 00301 05 63942 27 APR 53 **OB MAR 73** 41423 GS 00501 06 61852 23 AUG 46 31 AUG 64 00013 GS 00204 06 63942 03 APR 50 11 AUG 69 00013 GS 00301 06 63942 12 DEC 11 14 MAR 58 96021 GS 00301 07 54722 04 FEB 14 28 JUL 43 96021 GS 06305 07 63932 15 MAR 48 01 JUL 66 00013 GS 00301 07 54722 01 MAR 21 26 FEB 42 96021 GS 00301 67 54722 25 JUN 51 14 AUG 70 96021 GS 00986 59772 07 17 JAN 37 18 FEB 57 00013 GS 00318 07 60842 16 MAY 46 06 JUL 64 41421 G\$ 00318 07 60842 18 SEP 18 19 APR 48 96021 GS 00301 67 54722 17 CCT 45 24 NOV 65 00013 GS 00301 C8 54722 20 JAN 49 09 DEC 66 64648 GS 00318 09 60843 20 MAR 24 16 APR 44 96021 GS 01531 59783 09 22 OCT 41 31 OCT 17 41423 GS 00560 40333 11 26 JAN 20 25 OCT 62 64648 GS 01102 11 42353 13 OCT 47 17 JUN 69 64648 GS 01102 11 42353 09 FEB 52 16 JUN 16 00012 GS 00501 11 40333 07 SEP 47 10 JUN 70 00013 GS 01410 11 34313 22 MAY 36 08 MAR 59 96021 GS 00212 13 41344 23 MAR 46 11 JUN 68 96021 GS 00230 13 41344 06 MAY 20 26 JAN 42 41421 GS 00301 13 49484 21 NOV 42 19 AUG 67 GS 00201 96021 13 41344

Figure

20

# Computer-Assisted Manpower Analyses System (CAMAS) Summary Outputs Available

## Types of Reports:

- 1. Population Distributions
- 2. Average Salary Distributions
- 3. Expected Retirements
- 4. Gross Requirements
- 5. Summary (Multiple-Periods) Intake Requirements
- b. Detailed (One Period at a Time) Intake Requirements

## Types of Populations:

- 1. Unit Identification Code (UIC)
- 2. Major Claimant
- 3. Naval District
- 4. Field Division
- 5. Appropriation Code
- 6. FYDP Program Element

Table 5

PRINTED OF MAY 77 PAGE NO 1

#### POPULATION DISTRIBUTED BY CAMAS STATE AS OF SEP 1976

ALL	NAVY

CODE	OCCUPATION CLASS	GS 1-4	GS 5-8	GS 9-12	GS 13-15	GS 16-18	TOTAL
							,,,,,
2	SCIENTIST-ENGINEER	0	1.522 -	17.279	12,129	152	31,082
3	OTHER PROFESSIONAL	0	1,132	1.955	899	23	4,009
4	MANAGEMENT-ADMINS	43	3.672	21,570	5,706	49	31,240
5	TECHNICIANS	2,940	14.094	17,539	382	0	34.955
6	CLERICAL	32,155	19.895	283	3	O	52 336
7	OTHER GENRL SCHEDL	4,316	4.901	261	3	0	ម,481
	ALL NAVY	39,454	45.416	58.887	19.122	224	163 103

**Figure** 

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#### DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN PERSONNEL

POPULATION DISTRIBUTED BY CAMAS STATE AS OF SEP 1976

PAGE NO 2

ALL NAVY

CODE	OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LEADERS	£410£0va=	
8	CRFTSMN-OPERATIONS				LEADERS	SUPERVRS	TOTAL
9	LABORERS	6,783 1	37.319 5.844	63,606 8	8.390 169	10.148 194	126,246 6,216
	ALL NAVY	6.784	43.163				0,216
		0,	43.163	63,614	8,559	10.342	132 462

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				ALL N	AVY			
	GODE	OCCUPATION CLASS	GS 1-4	GS 5-8	GS 9-12	GS 13-15	GS 16-18	TOTAL
	22	SCIENTIST	0	157	2,361	2,126	46	4,690
	23	ENGINEERS	0	1.253	13,638	9.207	95	24,193
	24	MATHEMATICIANS	0	112	1.280	796	11	2,199
	30	ACCOUNTANTS	0	248	893	343	3	1,487
	31	MEDICAL	0	819	229	121	1	1,170
	32	LEGAL	0	1	90	241	18	350
	33	EDUCATION	0	21	440	150	1	612
	34	MISC PROFESSIONAL	0	43	303	44	ò	390
	40	FINANCL MANAGEMENT	3	442	1,482	531	13	2.471
	41	PERSONL MANAGEMENT	1	280	1.630	497	6	2,414
	42	PROCUREMENT	3	440	2,214	677	10	3,344
<b>#</b>	43	LOGISTICS	5	729	3,156	610	3	4,503
Figure	44	QUALITY ASSURANCE	5	131	2.012	78	ŏ	2,226
Ħ	45	COMPUTER SPECIALST	2	348	3.407	902	ŏ	4,659
(P	46	INTELLIGENCE	0	28	250	114	3	395
œ	47	INVSTGATOR-EXAMINR	6	76	393	95	0	570
	48	ART-INFRMIN SPCLST	1	190	980	137	ŏ	1,308
	49	MANAGERS-ADMNSTRTR	17	1.208	6,046	2.065	14	9,350
	50	ENGNRNG-SCNC TCHNC	452	2,953	12,329	322	0	16,056
	51	MEDICAL TECHNICIAN	1.054	544	56	0	0	1,654
24						J	U	1,634
	53	LOGISTICS TECHNONS	170	3,563	2.498	3	0	6,234
	54	MANAGEMENT TCHNCNS	181	3.577	753	1	Ō	4,512
	55	COMPUTER TCHNICIAN	532	1.468	634	4	ŏ	2,638
	56	INFORMATION WORKER	31	439	494	1	ŏ	965
	57		0	i	0	Ó	ŏ	1
	59	LEGAL RELTN WORKER	520	1.549	775	51	0	2,895
	60	SECRETARI:L	13,318	5,679	72	O	ŏ	19,269
	61	FINANCIAL CLERK	2,722	3.257	95	ã	o o	6,077
	62	LOGISTICS CLERKS	3,997	3.967	. 8	Õ	ŏ	7.972
	63	GENERAL CLERICAL	12,118	6,792	108	o o	ŏ	19,018
	70	FIRE AND POLICE	3,000	4.488	<b>2</b> 61	3	O	7,752
	79	STUDENT TRAINEE	1,316	413	0	Õ	ŏ	1,729
		ALL NAVY	39,454	45.416	58 887	19,122	224	163,103

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## DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN PERSONNEL

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PAGE NO 2

#### ALL NAVY

CODE	OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL
80 81 62 63 84	ELCIRNC MCHN OPRIR ELECTRICIANS MCHN TOOL OPERATOR MTL PRCSSNG WRKRS METAL WORKERS	687 813 1.475 476 943	1.007 1.463 1.115 534 1.521	5.510 6.551 7.983 3.354 6.348	533 779 894 92 785	630 729 980 325 780	8.367 10.335 12.447 4.781 10.377
85 86 87 88 89	AIRCRAFT WORKERS PIPEFITTING WORKER WOODWORKERS MRN EQPMNT RPAIRMN MISC CRFTSMN-OPRTR	176 1,002 250 53 908	1.628 1.298 1.132 102 27.519	2.836 5.516 2.671 1.129 21.708	573 636 262 113 3.723	390 662 380 215 5.057	5.603 9.114 4.695 1.612 58.915
99	LABORERS	1	5.844	8	169	194	6,216
	ALL NAVY	6.784	43,163	63,614	8,559	10.342	132.462

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		ALL NAVY							
	CODE	OCCUPATION CLASS	GS 1-4	G\$ 5-8	G\$ 9-12	GS 13-15	GS 16-18	TOTAL	
	2201	CHEMIST	. О	31	457	231	4	723	
	2202	METALLURGIST	0	7	112	69	٥	188	
	2203	GEOLOG-GEOPHYSICS	0	17	67	34	٥	118	
	2204	OCEANOGRAPHER	0	6	246	118	2	372	
	2205	PHYSICIST	0	39	1,005	1,117	16	2,177	
	2206	PHYSCL SCIENCE NEC	Q	19	198	345	22	584	
	2207	PSYCHOLOGISTS	0	24	164	161	٥	349	
	2208	BIOLOGICAL SCIENTS	O .	14	112	51	2	179	
	2309	ARCHITECTS	O	15	247	50	0	312	
	2310	AEROSPACE ENGINEER	ρ	91	682	636	7	1,416	
Figure	2311	CHEMICAL ENGINEER	0	11	158	87	1	257	
껃	2312	CIVIL ENGINEER	0	59	706	300	Ò	1,065	
Ħ	2313	NAVAL ARCHITECTS	0	45	456	461	7	969	
(D	2314	ELECTRICAL ENGINR	0	99	758	197	Ò	1,054	
9	2315	ELECTRONIC ENGINE	0	470	4,818	3,039	26	8,353	
	2316	INDUSTRIAL ENGINE	0	42	326	140	0	508	
	2317	MECHANICAL ENGINE	0	307	2.895	1.085	•	4,288	
	2318	WELDING ENGINEER	0	7	127	110	i	245	
	2319	NUCLEAR ENGINEER	0	69	532	254	à	863	
	2320	ENGINEERS NEC	0	38	1,933	2.848	44	4,863	
	2421	MATHEMATICIANS	0	84	896	372	1	1,353	
26	2422	STATISTICIAN	0	15	111	52	ò	178	
6	2423	OPRINS RES ANALYST	0	13	273	372	10	668	
	3024	ACCOUNTANTS	0	248	893	343	3	1,487	
	3125	PROFESSIONAL NURSE	0	757	99	0	ŏ	856	
	3126	PHYSICIAN	0	o	6	93	1	100	
	3127	HEALTH PROFSNL NEC	0	62	124	28	ò	214	
	3228	LAWYER	0	1	69	177	15	262	
	3229	PATENT ADVISOR	0	0	21	64	3	88	
	3330	EDUCATOR	0	21	440	150	i	612	
	3431	LIBRARIAN	0	35	226	18	0	279	
	3432	PROFESSIONAL NEC	0	8	77	26	ő	111	
	4033	FINANCL MANAGEMENT	3	442	1,482	531	13	2,471	
	4134	PERSNNL MANAGEMENT	1	280	1,630	497	6	2,414	
	4235	PROCUREMENT MNGMNT	3	440	2,214	677	10	3,344	

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#### ALL NAVY

CODE	OCCUPATION CLASS	GS 1-4	G\$ 5-8	GS 9-12	GS 13-15	GS 16-18	TOTAL
4336	SUPPLY MANAGEMENT	1	601	2,194	361		0.450
4337	TRANSPRIATH MNGMNT	4	64	349			3,158
4338	SAFETY MANAGEMENT	á	23	265	82	1	500
4339	LOGISTICS MNGMNT	ŏ	41		19	0	307
4440	QUALITY ASSURANCE	5		348	148	1	538
1110	QUALITY ADDURANCE	3	131	2,012	78	0	2,226
4541	COMPUTER SPECIALST	2	348	3,407	902	0	4.659
4642	INTELLIGENCE SPECL	0	28	250	114	3	395
4743	INVSTGATOR-EXAMINR	6	76	393	95	ŏ	570
4844	VISUAL INFORMATION	0	25	184	16	_	
4845	TECHNICAL WRITER	0	58	444	43	0	225 545
4846	PUBLIC INFORMATION	•				•	•
4847	INFRMIN SPCLST NEC	0	33	113	23	0	169
4948	GEN MNGMNT-ADMNSTR	!	74	239	55	0	369
4949		<u>.</u>	383	1,261	615	10	2,270
	BUSNS MNGR-SPCLST	5	261	297	71	0	634
4950	MANAGEMENT ANALYST	4	86	866	190	1	1,147
4951	PROGRAM ANALYSIS	0	58	601	472	•	4 .00
4952	MIL PERS MANAGEMNT	2	12	136		2	1,133
4953	PROCTN CHIRL MGMNT	õ	. 0	911	42	٥	192
4954	INSTRUCTOR	ĭ	_		98	0	1,009
4955	AIR TRAFFIC CONTRL	;	139	312	17	0	469
4555	AIN INALLIC CONTRE	•	20	120	7	0	148
4956	EQUIPMENT SPECLIST	0	0	878	72	0	950
4957	SECURITY ADMNSTRIN	0	87	208	48	0	
4958	PRINTING MANAGEMNT	0	37	151	40	_	343
4959	MNGR-ADMNSTRTR NEC	3	125	305	393	1	229
5060	ENGNRING DRAFTSMEN	88	316	1	223	0	826
			310	•	U	0	405
5061	ELECTRONICS TCHNCH	43	959	5.401	114	0	6.517
5062	ENGINEERING TCHNCN	239	1.013	5,961	199	ŏ	
5063	INDSTRL ENG ICHNCN	7	70	574	6	<del>-</del>	7,412
5064	PHYSCL SCNC TCHNCN	75	595	392	3	0	657
5165	MEDICAL TECHNICIAN	101	247	36		0	1,065
		,,,	277	30	٥	0	384
5166	DENTAL TECHNICIAN	168	70	3	٥	0	241
5167	MEDICAL ATTENDANT	785	227	17	ō	o o	1.029
5368	QUALITY INSPECTORS	9	152	204	3	Õ	368
5369	LOGSTC TECHNON NEC	161	3,411	2,294	ŏ	0	5,866
5471	ACCOUNTING TCHNCHS	181	2,333	308	٥	-	
			=.000	300	o o	0	2,822

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ALL NAVY

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58,887

19,122

224

163,103

PAGE NO 3

ALL NAVY											
CODE	OCCUPATION CLASS	GS 1-4	GS 5-8	GS 9-12	GS 13-15	GS 16-18	TOTAL				
5472	MNGMNT TCHNCH NEC	0	1,244	445	1	0	4 600				
5573	COMPUTER TECH-OPRT	532	1.468	634	À	0	1,690				
5674	ILLUSTRATOR	2	167	244	0	0	2,638				
5675	PHOTOGRAPHER	21	238	207	•	0	413				
5676	INFRMTH WORKER NEC	8	34	43	ò	0	467 85				
5781		O	1	0	0	•					
5977	LEGAL RELTN WORKER	0	85	18	0	0	1				
5978	STATSTCL-MATH ASST	30	92	42	0	0	103				
5979	COMMUNICATION SPEC	0	43	178	50	0	164				
5980	COMM EQPNNT OPRIR	166	659	41	0	0	271 866				
					_	J	800				
5981	TECHNICIANS NEC	324	670	496	1	0					
6082	TYPISTS	10,833	717	1	ò	Ö	1.491				
6083	STENOGRAPHERS	1,981	576	11	Õ	0	11,551				
6084	SECRETARIES	504	4,586	60	Ö	-	2,568				
6185	ACCOUNTING CLERKS	1,492	1.581	4	ő	0	5.150 3.077				
6186	PAYROLL CLERKS	1,078	1,451	85	2	_	•				
6187	TRAVEL CLERKS	152	225	6	3	0	2,617				
6288	SHIPPING CLERKS	898	837	8	0	Ō	<b>38</b> 3				
6289	SUPPLY CLERKS	3,016	2,938	Ö	_	0	1,743				
6290	LOGSTICS CLRKS NEC	83	192		0	0	5,954				
		•	152	0	٥	0	275				
6391	OFFICE MACHINE OPR	2.516	647	3	0	•					
6392	SALES WORKERS	704	27	ŏ		0	3,166				
6393	MAIL + MESSENGER	2.414	545	16	0	0	731				
6394	CLERICAL NEC	6,484	5,573	89	0	Ō	2,975				
7095	FIREMEN	1,379	3.035	212	0 3	0	12,146 4,629				
7096	GUARDS	1,338	720		_		7,029				
7097	POLICE + DETECTIVE	283	720	17	Ō	0	2.075				
7999	STUDENT TRAINEE	1,316		32	0	0	1.048				
		1,316	413	0	• 0	0	1,729				

Figure 9 (continued)

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45,416

39,454

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#### ALL NAVY

CODE	OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL
8002	INST MECH ELCTRNIC	. 32	11	651	18	55	767
8003	FIRE CNTRL MCHNCS	63	2	249	40	28	
8004	ELCTRNC EQPT RPRMN	526	968	3,430	435	_	382
8005	ELEC MECH ORDNANCE	26	2	19		426	5,785
8006	A/C INST MCH ELCTR	o o	ō	158	0	3	50
		J	U	156	7	14	179
8007	ELCTRNC MCHNCS NEC	40	24	1,003	33	104	1,204
8109	ELECTRICIANS	704	821	4.774	594	558	7,451
8110	ELCTRCL LINE WRKRS	1	3	27	1	4	36
8111	PWR PLANT + ELCTRC	12	2	60	7	5	86
8112	AIRCRAFT ELECTRICN	44	517	945	107	97	1,710
				• • •	,	57	1,710
8113	ELECTRICIANS NEC	52	120	745	70	65	1,052
8218	MODEL MAKERS METAL	0	0	62	5	12	79
8219	MACHINISTS	1,427	892	6.855	866	875	10,915
8220	TOOLMAKER	39	2	439	16	53	549
8221	MCH TOOL OPRTR NEC	9	221	627	7	40	904
					•	70	304
8323	WELDERS	391	229	2,830	64	264	3,778
8324	BLACKSMITHS	23	28	83	7	10	
8325	ELECTROPLATERS	23	140	214			151
8326	MOLDERS	33	16		9	27	413
8327	MTL PRCSNG WRK NEC	6		79	7	13	148
002.	MIL TROOMS WAR NEG	o	121	148	5	11	291
8428	COPPERSMITHS	4	0	24	9	1	38
8429	SHEET METAL MECHNC	358	991	3,145	395	315	5,204
8430	BOILERMAKERS	205	207	642	79	97	
8431	METAL FABRICATOR	5	3	72	12		1,230
8433	MBL EQP MTL WORKER	1	5	34		12	104
		•	•	34	0	1	41
8434	METAL WORKERS NEC	370	315	2,431	290	354	3.760
8583	FLD SYSTMS WORKERS	11	81	301	18	28	439
8584	A/C PRPLLR MECHANC	7	101	130	8		
8585	A/C + RCKT ENG MCH	53	526	1,082		19	265
8586	A/C OVRHL MECHANIC	105	920		187	130	1,978
	.,	103	520	1,323	360	213	2,921
8640	PIPE COVERER-INSLT	146	209	452	19	57	923
8641	PIPEFITTERS	853	1,006	4,649	603	600	7,711
8642	PLUMBERS	3	81	368	13	5	
8643	PIPEFTTNG WRKR NEC	Ō	2	7	1		470
8747	BOAT BUILDER	13	10	46		0	10
	<del></del>	••	,,	40	8	6	83

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#### ALL NAVY

CODE	OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL
8748	WOOD CRAFTSMEN	86	61	596	44	60	05.5
8749	MARINE CARPENTER	13	1	7	5	68	855
8750	CARPENTERS	30	182	1,334	104	2 96	28
8751	MODEL MKR NON-METL	O	1	7	0		1.746
8752	PATTERNMAKERS	12	0	60	5	0	8
			_	00	3	7	84
8753	WOODMAKERS NEC	6	833	124	52	132	, 147
8754	SHIPWRIGHT	90	44	497	44	69	1,147
8870	MARINE MACHINIST	52	89	460	70	59	730
8871	SHIPFITTERS	1	. 7	24	20	2	730 54
8872	MRN EQPT RPRMN NEC	0	6	645	23	154	828
					••	134	620
8901	TLPHN INSTLR-RPRMN	10	32	247	12	28	329
8914	SRVIVL EQP MECHANC	0	9	0	0	0	329
8915	FABRIC-LEATHER WRK	59	112	240	16	22	449
8917	INSTRMNT MCHNC GEN	83	153	1,137	22	94	1,489
8918	A/C INSTRMNT MCHNC	4	39	64	14	0	121
					• •	J	121
8922	MASNS PLSTR ROOFRS	5	260	374	16	20	675
8935	MOTION PICTURE WRK	0	70	0	1	5	76
8937	PAINTERS	139	418	2,626	112	227	3,522
8944	PLASTICS WORKERS	14	35	148	7	11	215
8945	PRINTING WORKERS	1	398	843	125	80	1,447
							1,771
8946	TIRE + RUBBER WRKR	0	104	37	1	5	147
8954	FCLTS MNTNANCE WRK	3	926	606	118	902	2,555
8955	INDOOR EOP MECHANC	1	67	211	6	28	313
8956	A/C EQPMNT MECHANC	132	101	1,235	57	101	1.626
8957	MILLWRIGHT	12	3	76	5	9	105
8958	A/C LCH-ARST EO MC						
8959	FXD EQP RPRMN NEC	7	36	94	14	16	167
8960	POWER PLANT OPRIRS	14	347	1,188	110	179	1,838
8961	FXD EQP OPRIR NEC	17	19	271	27	40	374
8962	RIGGERS	25	1.292	2.057	100	387	3.861
0504	KIGGE K3	0	45	153	2	17	217
8963	MOBL EQP OPRTR NEC	•	4 004				=
8964	HEAVY DUTY EQP OPR	0 71	4.921	1,158	77	375	6,531
8965	AUTOMOTIVE MECHANC	27	190	1,231	70	142	1,704
8966	MOBL EQP RPRMN NEC		101	1,145	20	102	1.395
8967	SHIP OPERATING WRK	1	255	169	6	72	503
3807	SIIII OFERNIING WAY	U	83	3,207	598	8	3,896
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Figure 9 (continued)

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PAGE NO 6

#### ALL NAVY

CODE	OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL
8968	RAILED OPETING WEKE	0	59	132			
8969	RAILRD MNTNCE WRKR	o o	99		1	10	202
8973	AMMNTN-EXPLSV WRKR	ŏ	1,267	25	7	8	139
8974	WEAPONS MECH + RPR	40		139	106	165	1,677
8975	PRODUCTION EXPIDTR		368	1,029	107	132	1,676
00.0	TRODUCTION EXPIDIR	0	618	8	1,099	436	2,161
8976	WAREHOUSE WORKERS	0	7,656	0.0			
8977	PACKNG-PROCSNG WRK	0		28	421	722	8,827
8978	LAUND-DRY CLN WRKR	Ü	2,076	3	37	170	2,286
		Ō	367	0	18	29	414
9979	FOOD SERVICE WORKE	0	2,303	1	171	165	2,640
8980	WARD ATTENDANTS	0	57	0	1	2	60
8981	MCHD-PSNL SRVC WRK	•				_	
8983		0	1.326	0	96	48	1,470
	PRSRVTN PCKNG WRKR	0	116	0	1	2	119
8987	MISC UNGRADED NEC	243	1,191	1,826	122	298	3,680
9988	GARDENERS-LABORERS	1	5.844	8	169	194	
				-	103	194	6,216
	ALL NAVY	6,784	43,163	63,614	8.559	10,342	132.462

DEPARTMENT OF THE NAVY
OFFICE OF CIVILIAN MANPOWER MANAGEMENT

PRINTED DE FEB 75

ACTUAL SALARIES AND NUMBERS OF DIRECT HIRE U.S. CITIZENS AS OF 31 DEC. 74.

NAVY MIDE

OCCUPATION CLASS	APPRENT		SEMI-2KI		JOUR-MEN		LE ADEIRS		SUPE RVRS	
	AVER. SAL	NO -	AVER. SAL	NO.	AVER. SA_	NQ.	AVER. SAL	NO.	AVER. SAL	40.
ELECTRONIC MECHS	\$ 9,190	726	\$10.873	1071	\$13,363	6122	\$16,167	548	\$17.822	6 80
ELECTRI CHANS	\$ 8.519	8 29	\$10.766	1868	\$12.452	6918	\$15.513	127	\$16.630	7 56
MACHINE TOUL OPS	\$ 9.000	8 00	\$10.383	77 d	\$12.725	5648	\$15,859	604	\$17.235	5 87
METAL PROC WORKERS	\$ 8.668	412	\$ 9.973	688	\$12.687	3587	\$14.690	104	816.546	358
HET AL HORKERS	\$ 8.719	5 90	110.819	1746	\$12.478	5171	\$15,974	529	\$16.429	609
ATTCRAFT WUTKERS	\$ 9,176	1 60	\$10.996	1926	\$12+664	3094	\$15,789	544	\$16.789	109
PI'EFILTING WRKRS	\$ 8.832	867	\$10.544	1152	\$12 - 353	5442	\$15.830	562	\$16.393	6 3 3
NO CO NO PIKERS	\$ B.673	25 2	\$11.099	1311	\$12.078	2785	\$14,549	26 6	\$15.875	418
MARINE ENUIP WHERS	\$ 8.527	92 1	\$10.870	849	512.882	4676	\$16,053	807	\$17.103	78 3
MISC CHAFTHEN/OPS	\$ 8.75U	932	\$10,188	30149	\$11,812	21938	\$14,803	3618	\$16.005	5030
LABORE RS	\$ 6.791	2	1 8,229	7248	\$12,274	10	\$ 9,399	15 4	\$12.604	202

Figure 10

CAMAS AVERAGE SALARY REPORT

PAGE 1

Both of these factors are used within the CAMAS computer programs to produce expected retirement projections. One assumption which is used in the expected retirement projections is that those within 5 years of retirement eligibility will not change DONOL occupation and level category. The optional CSC retirement rules (i.e., 55 years of age and 30 years length of service, 60 years of age and 20 years of service, or 62 years of age and 5 years length of service) are used to compute the number of retirement eligibles in each of the forecast periods. Additionally, the programs compute the rates at which those who were eligible actually retired. These rates are then multiplied by those who are eligible in the first period of the forecast. This results in a projection of (a) those who are expected to retire, and (b) those who are expected to remain in the population under study. For the second period the process is repeated using those who are first eligible in the second period plus those remaining from those first eligible in the first period. These calculations can be repeated in a similar manner for each of the periods used in the overall projection. An example of the output using the DONOL functional occupation groups and levels for GS employees is in figure 11. These data cover FY 75-79.

In addition to providing reports of expected retirements, these data are an important input in the development of intake requirements projections. This is the subject of the next section.

PAGE NO

ALL NAVY								
OCCUPATION CLASS	APPRENT	ZEMI-ZKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL		
ELECTRONIC MECHS	O	10	89	15	16	130		
ELECTRICIANS	บ	26	21 4	25	21	2 92		
MACHINE TOOL OPS	0	16	1 70	20	26	232		
METAL PROC WORK:ERS	O	15	95	2	13	125		
METAL WORKERS	0	25	200	21	26	27 2		
AIRCRAFT WORKERS	U	24	1 10	17	16	167		
PIPEFITTING WAKRS	U	16	188	16	20	240		
MOODWORKERS	٥	67	114	13	28	22.2		
MARINE EQUIP WAKAS	O	8	158	35	22	223		
MISC CRAFTMEN/OPS	0	918	766	162	244	2,090		
LABORERS	υ	168	U	4	9	18 1		
FISCAL YEAR 1975	0	1,293	2+104	3 30	447	4 / 17 4		

CAMAS EXPECTED RETIREMENT REPORT

Figure

PRINTED 29 JAN 75

DIRECT HIRE U.S. NATIONAL EXPECTED RETIREMENTS FOR FISCAL YEAR 1976

ALL NAVY

PAGE NO 2

OCCUPATION CLASS	APPRE NT	SEMI-SKI	JOUR-MEN	LEADERS	SUPERVRS	TOTAL
ELECTRONIC MECHS	ú	11	1 u2	16	20	
ELECTRICIANS	O	25	216			149
MACHINE TOOL OPS	ū	18		24	30	2 95
METAL PROC WORKERS	0		1 80	25	31	25 4
METAL WORKERS		15	104	3	17	1 39
TETRE WORKERS	۵	21	213	26	33	299
AIRCRAFT WORKERS	O	2€	129	20	21	106
>IPEFITTING WHKRS	0	14	184	18	23	196 239
WOODWORKERS	0	69	121	14	28	232
MARINE EQUIP WAKES	۵	7	165	3.8	26	236
MISC CRAFTHEN/OPS	0	936	791	170	270	2 • 16 7
LABORERS	O	172	0	5	9	186
FISCAL YEAR 1976	u	1+320	2.205	359	5.08	4 . 39 2

Figure 11 (continued)

DIRECT HIRE U.S. NATIONAL EXPECTED RETIREMENTS FOR FISCAL YEAR 1977

ALL NAVY

OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-HEN	LEADERS	SUPERVRS	TOTAL
ELECTRONIC MECHS	0	12	118	19	25	17 4
ELECTRICIANS	0	28	223	31	33	315
MACHINE TOOL OPS	٥	18	197	29	35	279
METAL PROC WORKERS	0	15	119	4	17	155
HETAL WORKERS	0	27	229	31	36	323
AIRCRAFT WORKERS	Ú	28	145	26	23	222
PIPEFITTING WAKES	0	15	189	19	25	218
WOODWORKERS	۵	65	126	16	27	234
MARINE EQUIP WRKRS	0	7	163	42	30	242
HISC CRAFTHEN/OPS	0	976	813	179	295	2 . 26 3
LABORERS	D	172	٥	7	11	190
FISCAL YEAR 1977	٥	1,363	2,322	403	557	4 . 6 4 5

11 (continued)

PAGE NO 3

LABORERS

FISCAL YEAR 1978

#### DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN MANPONER MANAGEMENT

PRINTED 29 JAN 75 PAGE NO 4 DIRECT HIRE U S NATIONAL EXPECTED RETIREMENTS FOR FISCAL YEAR 1978 ALL NAVY OCCUPATION CLASS APPRENT SEMI-SKI JOUR-MEN LEADERS SUPERVRS TOTAL ELECTRONIC MECHS u 14 129 20 28 191 ELECTRICIANS U 26 236 33 38 3 3 3 MACHINE TOOL OPS u 21 204 30 40 29 5 METAL PROC WORKERS u 18 139 19 1 80 . METAL WORKERS Û 28 244 35 13 346 AIRCRAFT WORKERS 33 156 27 25 24 1 PIPEFITTING WAKES 13 197 22 27 259 WOODWORKERS 63 130 17 27 -237 MARINE EQUIP WRKRS 172 39 35 254 HISC CRAFTHEN/OPS 1.026 839 190 302 2,357

2,446

7

424

12

592

197

4.890

178

1 + 4 28

0

Figure

口

(continued)

38

#### DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN MANPOWER MANAGEMENT

PRINTED 29 JAN 75'
DIRECT HIRE U.S. NATIONAL EXPECTED RETIREMENTS FOR FISCAL YEAR 1979

ALL NAVY								
OCCUPATION CLASS	APPRENT	SEMI-SKI	JOUR-MEN	LE ADE RS	SUPERVRS	TOTAL		
ELECTRONIC MECHS	U	14	1 38	22	30	204		
ELECTRICIANS	0	21	246	31	37	341		
MACHINE TOOL OPS	ũ	22	217	32	38	309		
METAL PROC WORKERS	0	20	143	4	19	1 86		
METAL WORKERS	O	29	243	31	40	34 3		
AIRCRAFT WORKERS	O	36	167	30	28	26 1		
>IPEFITTING WRKRS	0	13	202	24	25	264		
WOODWORKERS	0	70	131	18	28	247		
MARINE EQUIP WAKES	0	8	175	39	36	258		

1.072 8 75 196 314 HISC CRAFTHEN/OPS 2,457 7 LABOKERS 180 13 200 5.070 FISCAL YEAR 1979 1.491 2.537 4 34 608

PAGE NO 5

#### IV. Intake requirements projections

The development of intake requirements projections requires evaluation of a number of processes simultaneously. First, data on gross requirements must be developed using the best source available. Also, a set of projected movement rates must be obtained including modifications to reflect projected retirements and other predictable phenomena. Finally, data on the current population must be obtained to provide a starting point. These projections can be further enhanced by including budgetary constraints and the costs of training and hiring and firing. First, however, an examination will be made of the method in CAMAS which includes only gross requirements, movement rates, and initial on-board data.

Perhaps the most important but most difficult task in making intake requirements projections is developing gross requirements data which are related to workload. This task can be made easier by using time periods which fit the management environment of the decisions to be made. The time periods used in the projections can be tailored to fit the application. Projections have been made using years, quarters, and combinations of quarters and years.

A project is underway in the Chief of Naval Operations (Op-01) called Shore Requirements, Standards, and Manpower Planning System (SHORSTAMPS) specifically to provide the vehicle for obtaining better military-civilian manpower requirements data. As SHORESTAMPS is expanded, these manpower requirements will be substantiated and updated. Where possible, they will be used as the official source of civilian manpower requirements data.

CAMAS has been designed to accept the gross requirements either from an external source or from proportioning estimates using projected end-strengths as a control. The use of cost analyst estimates in conjunction with workload planning systems has generally provided results superior to the straight proportionment method. However, the proportioned estimates have provided requirements data when other data were not available. Also, these estimates can form a starting point for guiding workload-related gross requirements projections. The types of populations for which gross requirements data can be developed are given in Table 5 of section II.

The movement rates which are used in the projections reflect the effects of expected retirements. This is done by computing first the movement rates of all those not eligible for retirement within the planning horizon under consideration. Then, using expected retirements projections in suitable mathematical equations, the movement rates are adjusted to reflect the number of retirements in each of the manpower categories in each of the planning periods.

The movement rates can also be modified to include probable future conditions which are not reflected in historical data. Currently, this capability is accomplished by changing one movement rate at a time using a change card. At some point in the future, this capability will be extended to allow parametric changes which might affect multiple movement rates in a known manner. For example, the rates may need to be changed to reflect a temporary hiring freeze.

In addition to the initial starting population, gross requirements, and adjusted movement rates, three other data inputs are used to make intake requirements projections.

There are projected total end-strengths, upper and lower bounds on the individual gross requirements, and relative priorities of hiring and firing in relation to gross requirements fulfillment. These data are entered into CAMAS processing by means of a small deck of control cards. total end-strength requires one card per period being projected. The upper and lower bounds are generated parametrically by providing a card with the percentage of change from the gross manpower requirement. For example, if an 8% change were allowable and 100 were required in a particular manpower category, the computer would automatically generate 92 as the lower bound and 108 as the upper bound. One can also insert specific upper and lower bounds for those manpower categories for which non-uniform bounds were desired. The computer automatically develops the parametric bounds for all other categories.

The relative priorities of hiring and firing in relationship to the gross manpower requirement are entered into CAMAS processing by means of penalty values. Unless otherwise specified, the values set are:

#### DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN FERSCANFL

PRINTED 12 APR 77

PACE NO 1 EXAMPLE OF A MODEL SIVING NAVYWIDE MANECHER PROJECTIONS

	PRODUCER 1	ABOARD		SEF 78	,	SEP 70		ctb at		(FF F1	:	C 6 2 2 2	
	CATEGORY	SEP 77			FIFS AFCARD	HIFES	RIES ALCARD	FIRES	EIFS AFCALD	HILEC	ETEC ACCION	. 1065	0116
							THE COMME		alic works		MIIS PECPEE	LIMES	. 11.2
	SCI & FNG 1-	•											
	SCI R ENG 5-1	1522	1522	:45	15 2 2	947	15.22	45 ن	15,2	845	1522	845	
	SCI & ENG 5-1	2 17279	17274	225	17770	225	17275				17279		
	SCI & ENG 13-	15 12129	12129	466	12,120	466	12129				12125		
	SCI F FNG 16-	18 152	152	11	157		152				152		
	OTHER PROF 1-	•											
	OTHER PROF 5-		1132	373	11:2	374	1132	373	1152		443.		
	OTHER PROF 9-1				1955	71	1955		1955		1132		
	OTHER PROF 13-				£59		255 333				1955		
	OTHER PROF 16-				23				233	•	E \$ \$		
	OTHER TROP TO		2.3		6.2		23		_ 4		24		
	ADMIN 1-	43	40	11	43	16	ذ 4	14	42	14	43	14	
Figure 41	ADMIN 5-3	3872	3672	900	3872		1:12		3972	-	2672		
09	ADMIN 9-1	2 21570			2 1570		21576		21570		21570		
~ K	ADMIN 13-				5766		57Cá		5716		306		
41.	ADMIN 16-				40		45		۶٬۱۲ ۱		: 766	2 8 \$	
12					7		-,		3(		::		
Ν.	TECHNICIAN 1-4			608	294C	97ć	2540	<b>د ۷ 3</b>	۷۹4(	843	2940	643	
	TECHNICIAM 5-	14094	14094	1274	14(94	1711	14054		14594		14054		
	TECHNICIAN 9-1	2 17539	17539	769	17539	769	17539		9د 175		17535		
	TECHNICIAN 13-	15 3:2	3°2	40	352	40	3 ! 2		3.2		382	40	
	C. 55.56A. A.	73456										10	
	CLERICAL 1-4		•	9405		9416		9405		6465	37155	5405	
	CLERICAL 5-3				15895		15855		19855		19855	SCE	
	CLERICAL 9-1				263		2 8 3		2:1	12	261	12	
	CLEKICAL 13-	15 3	3	2	7	2	?	Ž	7	2	3	2	
	OTHER ES 1-4	4716	4040	1374	<b>~316</b>	19 13	4316	1650	4310	1650	4714	1650	
	OTHER GS 5-8	4901	4901	145	4911	211	45(1				4901		
	OTHER 6S 9-1	2 261	261	11	761			11			261		
	OTHER CS 13-	15 -3			,			i		1	3		
	·						•	•		•	•	•	
	PRODUCER TOTA	LS 163103	162589	18377	172163	19251	167163	15651	16316	19851	163108	18851	
	GRAND TOTALS	163163	162559	18337	163103	19251	167103	18851	163165	18851	163108	18851	

#### DEPARTMENT OF THE HAVY OFFICE OF CIVILIAN PERSONNEL

PEINTLD MAR 22 77

PACE NO 11

			MANPOKER	FLFGRT	F05 1	TEAR ENDING SE	P 1982	
	CCDE	CATEGO	Y R C	AUCARD	HIRES	RIFS GOAL.	DISCREP	LIMITS
	1011	SCI & ENG	1 - 4	٤				ر ن
	1012	SCI & ENG	5-8	1,522	845	1,522	1,40	1,644
	1.113	SCI & ENG	9-12	17,279	2 2 5	17,279	15,89	7 18,661
	1014	SCI & ENC	13-15	12,129	416	12,129	11,15	9 13,099
	1715	SCI & ENC	15-16	152	1.1	152	14	164
	1921	OTHER PROF	1 - 4	Ĺ.				r 3
	1722	OTHER PROF	9 - 2	1,132	373	1,132	1,04	1 1,223
	1023	OTHER PHOF	9-12	1,955	71	1,955	1,79	9 2,111
	1724	OTHER PROF	13-15	<b>59</b>	37	699	P 2	7 971
	異 1025	OTHER PROF	16-10	24		2.3	1 2	1 25
_	g 1: 31	ADMIN	3 - 4	43	14	43	4	r 46
42	# 1C32	ADFIN	5-8	3,672	9 C. (.	3,872	3,56	2 4,182
	<u>j</u> 1533	NIMGA	9-12	21,570	542	21,570	19,84	4 23,296
	ω 1∩34	ACMIN		5,706	289	5,76	£ , 25	6.162
	1335	ADPIN	10-10	5.3		49	4 4	; 5 <b>3</b>
	1051	TE CHN I CIAN		2,940	843	2,940	2,70	f 3,175
	1042	TECHNICIAN	5-8	14, ,94	1,274	14,094	12,96	6 15,222
	1042	TECHNICIAN	9-12	17,539	769	17,539	16,13	£ 18,942
	1044	HAIDINHO 3T	13-15	382	41,	382	35	1 413
	1051	CLFRICAL	1-4	32,155	9,4(5	32,155	29,58	3 34,727
	1752	CLEMICAL	5-8	19,695	916	19,845	-	3 21,487
	1753	CLERICAL	9-12	263	12	293	2 6	-
	1054	CLEKICAL	13-15	د	ž	3		3 3

EXAMPLE OF A MODEL GIVING NAVYWIDE MANPOWLE PROJECTIONS

#### DEFARTMENT OF THE NAVY CEFICE OF CIVILIAN PERSONNEL

PRINTED MAR 22 77

PAGE NO 12

		MANEOALE	PLPORT	FOR YE	AR ENDING SE	P 1982		
CODE	CATE	CUSA	Acualid	HIRES	FIF5 GOAL	DISCREP	ι	IMITS
1561	OTHER SS	1 - 4	4,316	1,650	4,316		3,971	4,661
10.62	OTHER GS	5-9	40,9 .: 1	165	4,901		4,509	5,293
1763	OTHER GS	9-12	26.1	1.1	261		240	282
1044	OTHER GS	13-15	د	1	3		3	3
	PRODUCER	TOTALS	163,140	18,851	163,173			
	SEP 1992	TGTALS	163,136	18,851	163,173			

Hiring l

Deficiency 5

Firing 10

Excess 5

This priority scheme says that firing (RIF's) is a last resort (lu is the highest value) and hiring is preferred over deficiencies (l is less than 5). However, excesses over goals are preferred over firing (5 is less than 10). Computational experience in a large variety of examples has shown that this scheme works quite well. The ordering of the values has been found to be generally more important than the actual values themselves.

The intake requirements projections can be developed for the types of populations given in Table 5 in section II of this manual. Two output reports can be produced in CAMAS. Figure 12 is an example of the summary intake requirements report for the general schedule DONOL major occupation groups Department-wide for FY 77-31. The "RIFS" column indicates redundant skills requirements, suggesting lower promotion rates or retraining of personnel for use in other skill categories. Figure 13 is an example of the detailed intake requirements report covering the Fiscal Year 1982 period for the Department-wide projection of general schedule DONAL major occupation groups. This is the final year of a five period year.

#### V. Equal Employment Opportunity goals planning

CAMAS includes the capabilities to assist in realistic EEO goals planning and tracking. Two types of manpower goals are needed for each of the planning periods. The first are Workload Goals, which define the numbers of required personnel in each job category needed to perform the mission of the organization irrespective of racial and ethnic group. The second are the EEO goals which quantitatively define the numbers of required personnel for a given time frame for full achievement of the overall goal of a fully integrated workforce. These EEO goals are influenced by supply limitations as determined from labor market projections. Data is provided to the model on the current on-board population and on projected personnel movements within the organization. Management constraints or administratively determined controls are also included in the model, i.e., End Strengths, personnel ceilings, and High Grade Targets. Priority weights are also included to indicate the relative importance of meeting the workload and

#### DEPARTMENT OF THE NAVY OFFICE OF CIVILIAN PERSONNEL

FRINTED 17 OCT 77

#### ELO ACCOUNTABILITY REPORT

PAGE NO. I

SAMPLE FEPORT

BLACK MALE

								DESTRE	CHANGE 81
			ASOARD	AR OAPP	GOAL	DISCREP	GOAL		
	OCCUPATION	LEVEL	SEP 76	SEP 77	SEP 77	SEP 77	SEP 81	DIFF	FERCENT
	SCI + ENG	65 5-8	٤٤	3 €	۷ 5	C	34	9	26.5
		GS 9-12	350	348	345	3	34 ú	- A	-2.4
		GS 13-15	263	261	264	- 3	297	36	12.1
		GS 15-19	2	?	Ž	ין	3	i	33.3
	CTH PRGF	65 5-8	23	24	25	- 1	33	9	27.2
		GS 9-12	62	64	64	)	76	12	15.8
		GS 13-15	13	13	13	า	15	. 2	13.3
	HIMCA	GS 1-4	2	2	ż	r	2	<b>7</b> .	0.0
123		65 5-8	151	174	184	-15	340	166	48.8
18		GS 9-12	775	770	764	6	1,167	397	34.6
Figure 45		65 13-15	113	112	112	0	114	?	1.8
		65 16-18	1	1	1	0	1	7	0.0
14									
	TECHNICIAN	65 1-4	145	144	144	Ü	144	ŗ	0.0
		GS 5-8	945	857	851	6	898	41	4 • 6
		CS 9-12	647	895	694	i	L87	<b>-</b> B	-1.2
		65 13-15	3	4	7	- 3	24	20	63.3
	CLEKICAL	GS 1-4	913	972	1,056	-84	1,638	646	461
		GS 5-8	553	589	656	-67	913	324	35.5
		GS 9-12	15	16	17	1	25	7	28.0
	CTHEF GS	G5 1-4	6.4	612	615	- 3	634	42	3.5
		GS 5-8	442	471	463	8	497	26	5 • 2
		65 9-12	5	7	8	-1	22	15	68.2
	TOTAL BLACK	MALE	6,764	6,165	6,317	-152	7,904	1,739	22.0

EEO goals in terms of hiring and firing policies and short and long run objectives.

All the various data are entered into the EEO model. Two types of management reports are produced. The first is a detailed yearly report which provides data on: how well each of the goals is met; the workforce distribution by social class at the end of the planning periods; and the numbers of hires (or excesses) necessary to obtain the required number of personnel to perform the mission after all internal transfers have been accounted for. The format of this report is the same as that shown in Figure 13. The second report is a summary over the five years projected in the model. This report shows the starting population and the projected workforce distributions at the end of each of the projected periods. Also included is the hiring (or excess) data for each of the projected periods. The format of this report is the same as that shown in Figure 12.

The projected workforce distributions provide the numbers which will be used for monitoring accomplishment. Figure 14, is an example, in part, of the type of report to be used. This report provides data on:

- The numbers in each social group in each job category at the start of the period (on-board, time 1)
- The changes by numbers and rates both internal and external that have occured (losses and gains)
- The numbers in each social group at the end of the period (on-board, time 2)
- The desired workforce distribution after EEO goals considerations at the time of the end of the period
- The numerical difference between the desired EEO goal and the end period onboard population
- The percentage accomplishment of the desired EEO goals

#### VI. Policy testing models

The intake requirements projections discussed in section IV are actually one set of evaluations using a policy testing model. The chief difference between a projection and a model is that a model is used to examine more than one

alternative. A model is exactly what the word implies - a scaled down version of a real world situation or problem. A model is something that, if poked in a particular way, will react in the same way as the real world would to a similar poke. How close the reaction is, depends, of course, on how well the model is constructed. One of the major uses of a model is to answer "what if" questions for testing policy.

!

A review will now be made of the CAMAS recruiting requirements model. First, a discussion will be provided of the underlying problem. Then, a small numerical example will be shown to illustrate some of the uses of the model.

The problem which is being examined is as follows: Given a knowledge of, or a guess at, the numbers of people by occupational specialty and level needed at certain times in the future, to find the numbers and kinds of people who ought to be hired, or reduced-in-force (RIFed) at each time. This seems a modest enough problem; a little thought will snow, though, that many advantages are to be gained through the application of a computerized model. For one thing, if a future cut seems likely, it may be better not to hire everyone possible now if you're only going to have to fire later; it may be better to use the money for something else-like substituting technology for manpower. Again, the sheer amount of data and the number of constraints that are relevant is more than that with which any one person can reasonably deal.

Estimates are needed by occupational specialty and level of the total numbers needed at each time; these are the gross requirements. Another important constraint may be manpower ceilings and perhaps financial budgets and average salaries of each of the manpower categories. This financial budgetary data may be redundant since the gross requirements may have been obtained as part of a budgetary exercise. The CAMAS recruiting requirements model can operate with or without considering financial budgetary data.

Another important factor needed is the manpower movement rates. Because a number of employees of a given kind are available now does not mean that they will remain at a future time. Some will move to other occupations. Others will be promoted. Still others will leave. Beyond that, if a manager knows that he will need a given number of employees of a certain type 4 years from now, the best way of meeting this need may be to hire enough lower-level

employees of that specialty now--even though the current need is not great--so that they will be at the appropriate level and have the necessary experience when they are needed. This philosophy is included in the Department of the Navy's civilian career programs.

An important constraint is limits on the numbers of employees of any given kind. There may, for instance, be occupational specialties in which certain minimum levels are needed for the organization to function. In such cases, lower limits would be imposed on the numbers of employees in these positions. Similarly, there may be maximum levels for some occupational specialties.

There must be some way of indicating preferences or priorities. If, in a given year, a surplus of a certain type of worker is projected, the excess can be fired or some or all of it can be retained. For a number of reasons—there are so few of these workers, they're so near retirement, the surplus is probably only temporary, etc.—it may be better in the long run simply to keep the excess in this category rather than lay them off or RIF them. This is, of course, on a continuum: up to a certain point the excess can be tolerated, but beyond that, any surplus employees will have to go. Contrariwise, if there is going to be a shortage of a given type of worker, additional money can be found to make good the shortage, or a reduced level of workers will be accepted and the level of program accomplishment changed accordingly.

The use of models does not change the nature of the manager's job; what it does is give him an additional tool of which he can make use in doing his main job--that of making decisions. It doesn't relieve the manager of the burden of making decisions; it simply gives him an opportunity to try out various alternatives, and see what will probably result, before finally committing himself to a given course of action. To summarize, the objective of the CAMAS recruiting requirements model is to meet a set of manpower requirements or goals "as closely as possible" over time. This is done by setting the various priorities or penalties for moving away from the manpower requirements. Also, constraints are set within which the requirements must be met. These constraints may include: manpower already on-board, upper and lower bounds on individual manpower requirements; attrition (including retirements and internal transfers between job categories); total manpower controls; and total salary budgets.

In order to illustrate the use of the CAMAS recruiting requirements model, a small numerical example will now be given. In this example planning will be restricted to two categories of manpower over two time periods. The data for alternative 1 of this problem are given in Figure 15. Using these data, the results obtained from the computer are given in Figure 16. In this output the manpower requirements have not been met in either period. The constraining factors are a combination of the firing penalties and the budget in Year 2. Since RIFing is permitted only as a last resort, less Category 2 manpower was hired in Year 1 than was needed, even though there was plenty of money in Year 1.

Other alternatives which will be examined are as follows:

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Alternative	Changes from Alternative 1
2	Lower Bound for Category 2 Year 1 to be 6500
3	Budget in Year 2 to be 150
4	Budget in Year 2 to be 150 Ceiling in Year 1 to be 10000

In Alternative 2, the placing of a lower limit of 6500 on Category 2 in Year 1 had multiple effects. The results are shown in figure 17. First, hiring of Category 2 manpower in Year 1 was increased from 1108 to 1350. However, this also required a higher number of Category 2 manpower in Year 2 in order not to fire. This used up more of the limited budget in year 2 for Category 2 manpower and consequently less Category 1 manpower could be maintained. This in turn restricted the number of Category 1 manpower in Year 1.

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) RECRUITING REQUIREMENTS MODEL INPUT FOR NUMERICAL EXAMPLE ALTERNATIVE 1

		wer Data		Salaries					
Category	On-board Year	Year l	Year 2	Year 1	Year 2				
1 2		6500 7000		\$8,000 10,000					
Transition Data (Read Across)									
		Catego	ory l Ca	tegory 2					
		Category 1 .80 Category 2 .15							
		BUDGET	C	EILING					
	Year 1 \$1 Year 2	150 milli 105 milli		,000 pers ,000 pers					

#### PENALTIES

Type	Value
Hiring	1
Firing	3
Deficiency	2
Excess	2

Figure 15

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) RECRUITING REQUIREMENTS MODEL EXAMPLE ALTERNATIVE 1 RESULTS

Numbers on board in Year 0

In Category 1 there are 6000 In Category 2 there are 6500

Numbers on board in Year 1

Category	Actual	Goal	Hiring	Fjring	Salary				
1 2	0300	6500 7000	725 1108	Ú 0	8000 10000				
Numbers on board in Year 2									
Category	Actual	Goal	Hiring	Firing	Salary				
1 2	6139 5031	6300 6800	0 0	0 0	8500 10500				
Budgets	Actual		Maximum	On-boa	rd Ceilings				
In Year 1 In Year 2	114.58 105.007		150 105		000				

Figure 16

#### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) RECRUITING REQUIREMENTS MODEL EXAMPLE ALTERNATIVE 2 RESULTS

Numbers on board in Year 0

In Category 1 there are 6000 In Category 2 there are 6500

Numbers on board in Year 1

Category	Actual	Goal	Hiring	Firing	Salary				
1 2	6234 6500	6500 7000	459 1350	0 0	3000 10000				
Numbers on board in Year 2									
Category	Actual	Goal	Hiring	Firing	Salary				
1 2	5962 5173	6300 6800	0 0	0 0	8500 10500				
Budgets	Actual		Maximum	On-boa	rd Ceilings				
In Year 1 In Year 2	114.872 104.993		150 105		5000 5000				

Figure 17

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) RECRUITING REQUIREMENTS MODEL EXAMPLE ALTERNATIVE 3 RESULTS

Numbers on board in Year  $\theta$ 

In Category 1 there are 6000 In Category 2 there are 6500

Numbers on board in Year 1

Category	Actual	Goal	Hiring	Firing	Salary
1 2	6500 7000	6500 7000		0 0	3000 10000
Numbers on bo	ard in Y	ear 2			
Category	Actual	Goal	Hiring	Firing	Salary
1 2	6300 6800	6300 6800	0 0	0 0	8500 10500
Budgets	Actual		Maximum	On-boar	d Ceilings
In Year 1 In Year 2	122.000 125.044		150 150		000 000

Figure 18

## COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) RECRUITING REQUIREMENTS MODEL EXAMPLE ALTERNATIVE 4 RESULTS

Numbers on board in Year 0

In Category 1 there are 6000 In Category 2 there are 6500

Numbers on board in Year 1

Category	Actual	Goal	Hiring	Firing	Salary		
1 2	5775 4225	6500 7000	725 925	0 0	8000 10000		
Numbers on board in Year 2							
Category	Actual	Goal	Hiring	Firing	Salary		
1 2	63U0 6800	6300 6800	1046 3265	0 0	8500 10500		
Budgets	Actual		Maximum	On-boa	rd Ceilings		
In Year l In Year 2	88.45 124.95		150 150	100	00 15000		

Figure 19

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In Alternative 3, the provision of an adequate budget in both time periods provides a check to see if the model responds correctly when sufficient funds are available. The results are shown in figure 18. In this case the manpower requirements have been met exactly. Also, sufficient funds were provided since the actual budgets are much lower than the maximum available. In fact, for the stated manpower requirements, the budget could be cut by \$28 million in Year 1 and \$25 million in Year 2.

In Alternative 4, adequate budgets are allowed but the manpower ceiling in Year 1 has been limited to 10,000. As shown in figure 19, the ceiling reduction had a drastic effect. The consequences of the ceiling cut would require a multi-period succession of undesirable management actions. In Year 1 a large number of personnel would have to be RIFed only to have to be rehired to fill the positions in Year 2. These results could be extended into even further analysis. For example, the manpower requirements could be reset with the ceiling constraint raised by 925 to see what would happen at the point of exactly no RIF's. Other controls could also be placed on the manpower requirements during the critical Year 1. These alternatives were not continued, however, since the capabilities of the use of the CAMAS recruiting requirements model have been demonstrated.

The CAMAS policy testing models can be extended as part of a more extensive model system. Research into the application of these models at the local level is actively underway. Also, extensions are being examined in the areas of general program planning on one hand and person-job assignment on the other.

#### APPENDIX A

#### Civilian Personnel Category Codes

The civilian personnel category codes have three levels of aggregation: Major Occupation Groups, Skill Groups, and Census of Population Groups. These groupings allow the Department of the the Navy (DON's) civilian personnel to be related to external as well as internal supply and demand. Internal Department relationships are built into the codes at all levels of aggregation. At the Census of Population level, the aggregations were developed to stress those occupational areas of high interest and significance to the Department. The Skill Groups correspond as closely as possible to the civilian career programs and to other national groups for overall skills planning. The DON Major Occupational Groups allow some occupational specificity where highly aggregated data is required for conciseness of reporting.

The civilian personnel category codes conform with the Civil Service Commission PATCO (Professional, Administrative, Technical, Clerical, Other) aggegation scheme. The only difference between PATCO and the DON Major Occupation Group is that the CSC Professional Group is broken into two groups - Scientists and Engineers, and Other Professionals. Thus, the correspondence is as follows:

PATCO	DON Major Occupation Group
P	2, 3
A	4
T	. 5
С	6
0	7

The civilian personnel category codes start with 2201 so that there will be a minimum of confusion with the CSC Occupation Series Codes. The DON codes have a built-in sort sequence as follows:

<u>Position</u>	Aggregation
1 .	Major Occupation Group
1-2	Skill Group
1-4	Census of Population Group
For example, Code	2201 breaks down as follows:
2XXX	Scientists and Engineers
22XX	Physical Scientists
2201	Chemists

All current Civil Service Commission series codes including those in which the Department employs no personnel, are covered in this list.

#### 2XXX Scientists and Engineers

#### 22XX Scientists

2201	Chemists	1320	Chemistry
		1382	Food Technology
		1384	Textile Technology
2202	Metallurgist	1321	Metallurgist
2203	Geol. & Geophysics	1313	Geographics
		1315	Hydrology
		135û	Geology
		1372	Geodesy
2204	Oceanographer	1360	Oceanography
2205	Physicist	1310	Physics
2206	Phys. Science NEC	1301	General Physical Science
		1306	Health Physics
		1330	· Astronomy & Space Science
		1340	Meteorology
		1370	Cartography
		1373	Land Surveying
		1380	Forest Products Technology
		1386	Photographic Technology
2208	Biological Scien.	401	General Biological Scien.
		403	Microbiology
		405	
		406	Agricultural Extension

#### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

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Department of the Navy Civilian Personnel Category Codes

CSC Series Included	CSC	Se	r	i	e	s :	Ι	n	C	1	ud	ie	đ
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- 410 Zoology
- 413 Physiology
- 414 Entomology
- 430 Botany
- 434 Plant Pathology
- 435 Plant Physiology
- 436 Plant Quarantine & Pest Cont.
- 437 Horticulture
- 440 Genetics
- 454 Range Conservation
- 457 Soil Conservation
- 460 Forestry
- 470 Soil Science
- 471 Agronomy
- 475 Agricultural Management
- 480 General Fish & Wildlife Admin.
- 482 Fishing Biological
- 485 Wildlife Refuge Management
- 486 Wildlife Biology
- 487 Husbandry
- 493 Home Economics
- 701 Veterinary Medical Scien.

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
23XX	Engine	ers		
	2369	Architects	808	Architecture
	2310	Aerospace Eng.	861	Aerospace Engineering
	2311	Chemical Eng.	892	Ceramic Engineering
			893	Chemical Engineering
	2312	Civil Eng.	810	Civil Engineering
			819	Sanitary Engineering
	2313	Naval Architects	871	Naval Architecture
	2314	Electrical Eng.	850	Electrical Engineering
	2315	Electronic Eng.	855	Electronic Engineering
	2316	Industrial Eng.	896	Industrial Engineering
	2317	Mechanical Eng.	83Û	Mechanical Engineering
	2318	Welding Engineer	806	Materials Engineering
			394	Welding Engineering
	2319	Nuclear Engineer	840	Nuclear Engineering
	2320	Engineers NEC	301	General Engineering
			803	Safety Engineering
			804	Fire Prevention Engineer.
			807	Landscape Architecture
			858	Biomedical Engineering

Enclosure (1)

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

				CSC	Series Included
				880	Mining Engineering
				881	Petroleum Engineering
				890	Agricultural Engineering
24XX	Mathe	emat	icians		
	242	21	Mathematician	1520	Mathematics
	242	22	Statistician	1510	Actuary
				1529	Mathematical Statistician
				1530	Statistician
	243	23	Ops. Res. Analyst	1515	Operations Research
зххх	Other	r Pr	ofessionals		
30X	X Ac	cour	ntants		
	302	24	Accountants	510	Accounting
				512	Internal Revunue Agent
31X	X Me	dica	al		
	31	25	Professional Nurse	605	Nurse Anesthetist
				610	Nurse
				615	Public Health Nurse
	31	26	Physician	602	Medical Officer
	31	27	Health Prof.NEC	601	General Health Science
				630	Dietician

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#### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

#### Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
			631	Occupational Therapist
			633	Physical Therapist
			635	Corrective Therapist
			637	Manual Arts Therapist
			639	Educational Therapist
			644	Medical Technologist
			660	Pharmacist
			662	Optometrist
			665	Speech Pathology & Audiology
			668	Podiatrist
			680	Dental Officer
			690	Industrial Hygiene
			696	Consumer Safety
32 <b>XX</b>	Legal			
	3228	Lawyer	904	Law Clerk
			905	General Attorney
			935	Administrative Law Judge
	3229	Patent Advisor	1210	Copyright Examining
			1220	Patent Administration
			1221	Patent Advisor

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

COMPUTER-ASSISTED MANPOWER ANALISES COMPUTER-ASSISTED MANPOWER ANALISES
Department of the Navy Civilian Personnel Category Codes
CSC Series Included
1222 Patent Attorney
1223 Parent Classifying
1224 Patent Examining
1225 Patent Interference Exam.
1226 Design Patent Examining
33XX Education & Training
3330 Educator 1710 Education & Vocational Training
1720 Education Research & Program
1725 Public Health Educator
34XX Miscellaneous Professional
34XX MISSELL 180 Psychology 3407 Psychologists
3431 Librarian
1420 Archivist
3432 Professional NEC 020 Community Planning
060 Chaplain
101 Social Science
110 Economist
130 Foreign Affairs
131 International Relations
135 Foreign Agricultural Affairs

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

				csc	Series Included
				140	Manpower Research & Analysis
				150	Geography
				170	History
				184	Sociology
				185	Social Work
				190	General Anthopology
				193	Archeology
				1015	Museum Curator
				1540	Cryptography
4XXX M	lanagem	ent & Admin	istrative		
40XX	Finan	cial Manage	ment		
	4033	Financial	Mgt.	5ù1	Gen.Accounting Clerical/
					Admin. (GS-11-18)
				504	Budget & Accounting
				505	Financial Management
				560	Budget Administration
41XX	Perso	nnel Manage	ment		
	4134	Personnel !	Mgmt.	142	Manpower Development
				160	Equal Opportunity Specialist
				201	Personnel Management

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
			212	Personnel Staffing
			221	Position Classification
			222	Occupational Analysis
			223	Salary & Wage Administ.
			230	Employee Relations
			233	Labor Relations
			235	Employee Development
			241	Mediation
			243	Apprenticeship & Training
			244	Labor Mgmt Relations Exa.
			249	Wage & Hour Compliance
42XX	Procu	rement		
	4235	Procurement Mgmt.	1101	General Business & Industry
			1102	Contract & Procurement
			1103	Industrial Property Mgmt.
			1150	Industrial Specialist
43XX	Logis	tics		
	4336	Supply Mgmt.	1104	Property Disposal
			2001	General Supply (G3-11-18)
			2003	Supply Program Management
		•		

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

		CSC	Series Included
		2010	Inventory Management
		2030	Distributuion Facilities/
			Storag.
		2032	Packaging
		2050	Supply Cataloging
	4337 Transportation Mgmt.	2101	General Transportation
			(GS-11-18)
		2111	Transp. Rate/Tariff Exa.
		2121	Railroad Safety/Serv. Inspec.
		2125	Highway Safety Management
		2130	Traffic Management
		2150	Transportation Operations
		2161	Marine Cargo
	4338 Safety Mgmt.	018	Safety Management
	4339 Logistics Mgt.	346	Logistics Management
44XX	Quality Assurance		
	440 Quality Assurance	1910	Quality Assurance
45XX	Computer Specialists		
	4541 Computer Spec.	330	Digital Computer Systems
			Admin.

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# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

		CSC	Series Included
		334	Computer Specialist
46XX	Intelligence		
	4642 Intelligence Spc.	132	Intelligence
47XX	Investigators & Examiners		
	4743 Invest. & Exam.	1241	Trade Mark Examining
		1810	General Investigating
		1811	Criminal Investigating
		1812	Game Law Enforcement
		1315	Air Safety Investigating
		1816	Immigrant Inspection
		1822	Coal Mine Inspection
		1825	Aviation Safety
		1831	Security Compliance Examining
		1850	Agricultural Commodity
			Warehouse
		1854	Alcohol/Tobacco/Firearms
			Insp.
		1864	Public Health Quarantine
			Insp.
		1889	Import Specialist

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
			1890	Customs Inspection
			1892	Customs Appraising & Exam.
			1893	Customs Marine Officer
			1894	Customs Entry & Liquidating
			1898	Admeasurement
			1899	Misc. Inspec. (G3-11-18)
48XX	Arts	& Information Special	ists	
	4844	Visual Information	1084	Visual Information
	4845	Technical Writer	1083	Technical Writing & Edit.
			1412	Technical Info. Services
	4846	Public Information	1081	Public Information
	4847	Infor.Apec.NEC	1001	General Arts & Inform.
				(GS-11-18)
			1045	Translator
			1047	Interpreter
			1048	Foreign Language Broadeng.
			1051	Music Specialist
			1054	Theater Specialist
			1056	Art Specialist
			1071	Audio-Visual Production

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

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			CSC	Series Included
			1082	Writing & Editing
			1085	Foreign Information
49XX	Manag	ers & Administrators		
	4948	Gen.Mgmt.& Admin.	301	Gen.Cler.& Admin.
				(GS-11-18)
			340	Program Management
			341	Administrative Officer
			342	Office Services Mgmt/Sup.
	4949	Busi.Mgr.& Spec.	1130	Public Utilities Spec.
			1140	Trade Specialist
			1144	Commissary Store Mgmt.
			1149	Wage & Hour Law Administ.
			1160	Financial Analysis
			1170	Realty
			1171	Appraising & Assessing
			1173	Housing Management
			1176	Building Management
	4950	Mgt.Analyst	343	Management Analysis
	4951	Program Analysis	345	Program Analysis
	4952	Mil.Pers.Mgt.	205	Military Personnel Mgmt.

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

		CSC	Series Included
4953	Prod.Cont.Mgmt.	1152	Production Cont. (GS-11-18)
4954	Instructor	1712	Training Instruction
		1715	Vocational Renabilitation
4955	Air Traff. Control	2152	Air Traffic Control
4956	Equipment Spec.	1670	Equip Spec. (GS-11-18)
4957	Security Admin.	080	Security Administration
4958	Printing Mgt.	1654	Printing Management
4959	Mgr. & Admin.NEC	006	Correctional Institution
			Admin.
		800	Institutional Adminstration
		009	Institutional Management
		011	Bond Sales Promotion
		023	Outdoor Recreation Planning
		025	Park Management
		027	Crop Insurance Administr.
		J28	Environmental Protection Spec.
4959 1	igr & Admin.NEC(con't)	030	Sports Specialist
		050	Funeral Directing
		062	Clothing Design
		105	Social Insurance Adminis.

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### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

CSC	Series Included
106	Unemployment Insurance
120	Food Assistance Program
	Specialist
136	International Cooperation
187	Social Services
138	Recreation
246	Contractor Industrial
	Relation
391	Communications Management
488	Fish Hatching Management
570	Financial Institution Exam.
670	Hospital Administration
673	Hospital Housekeeping Mgmt.
685	Public Health Program Spec.
688	Sanitarian
828	Construction Analyst
873	Ship Surveying
920	Estate Tax Examining
930	Hearing & Appeals
942	Deportation & Exclusion Exa

COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

Department of the Navy Civilian Personnel Category Codes

- CSC Series Included
- 945 Clerk of Court
- 950 Paralegal Specialist
- 965 Land Law Examining
- 967 Passport & Visa Examining
- 987 Tax Law Specialist
- 1135 Transportation Industry
  Analyst
- 1145 Agricultural Program Spec.
- 1146 Agricultural Marketing
- 1147 Agricultural Market Report.
- 1163 Insurance Examining
- 1165 Loan Specialist
- 1169 Internal Revenue Agent
- 1361 Navigational Information
- 1397 Document Analysis
- 1531 Statistical Asst. (GS-11-18)
- 1601 General Facilities & Equipment
- 1630 Cemetary Administration
- 1640 Facility Management

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			csc	Series Included
			1658	B Laundry/Dry Cleaning
				Plant.Mgmt.
			1659	Fishing Methods & Equip.
			1666	General Housekeeping
			1667	Steward
			2181	Aircraft Operation
5XXX T	echnic:	ians		
50XX	Engir	neering & Science Tech	nician	S
	5060	Eng. Draftsmen	818	Engineering Drafting
	5061	Electronics Tech.	856	Electronic Technician
	5062	Engineering Tech.	802	Engineering Technician
			817	Surveying Technician
	5063	Ind. Eng. Tech.	895	Industrial Engineering Tech.
	5064	Phy. Sci. Tech.	1311	Physical Science Technician
			1316	Hydrologic Technician
			1341	Meteorological Technician
			1371	Cartographic Technician
			1374	Geodetic Technician
51 <b>XX</b>	Medica	al Technician		
	5165	Medical Tech.	603	Physician Assistant
				Engloques (1)

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

		CSC	Series Included
		642	Nuclear Medical Techni.
		645	Medical Technician
		646	Pathology Technician
		647	Medical Radiology Techni.
		649	Medical Machine Technician
		650	Medical Technical Assist.
		664	Restoration Technician
		667	Orthotist & Prosthetist
		669	Medical Record Librarian
		672	Prosthetic Representative
		675	Medical Record Technician
		698	Environmental Health Tech.
516ó	Dental Tech.	681	Dental Assistant
		682	Dental Hygiene
		683	Dental Laboratory Aid/Tech.
		684	Public Health Dental Hygiene
5167	Medical Attendant	621	Nursing Assistant
		622	Medical Aid Sterile
			Supplies
		625	Autopsy Assistant

COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

Department of the Navy Civilian Personnel Category Codes

	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CSC Series Included
	636 Rehabilitation Therapy
	Assists.
	661 Pharmacy Technician
53XX Logistics Technicians	699 Health Aid & Technician
5368 Quality Inspector	s 1960 Quality Inspection
	1980 Agricultural Commodity
	Grading
5369 Log. Tech NEC	1981 Agricult. Commodity Aid
5369 Log.Tech.NEC	1105 Purchasing
	1106 Procurement Clerical &
	Assist. (GS-7-18)
	1107 Property Disposal Cler./
	Tech. (GS-7-18)
	1152 Prod. Control (GS-1-10)
	1670 Equip. Special. (GS-1-10)
	2001 General Supply (GS-7-10)
	2005 Supply Cler. & Tech.
	(GS-7-18)
	2101 General Transportation
	(GS-7-10)

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## COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
			2131	Freight Rate (GS-7-18)
			2133	Passenger Rate
			2135	Transportation Loss/Damage
				Cler.
			2144	Cargo Scheduling
54XX	Manag	gement Technicians		
	5471	Accounting Tech.	501	Gen. Accounting Clerical/
				Admin. (GS-7-10)
			525	Accounting Technician
			526	Tax Technician
			541	Fiscal Auditing - GAO
			592	Tax Accounting
			593	Insurance Accounts
	5472	Mgmt.Tech.NEC	203	Personnel Cler./Assists.
				(G3-7-18)
			204	Military Personnel Cler./
				Tech. (GS-7-18)
			301	General Cler. & Adminis.
				(GS-7-10)
55XX	Compu	ter Technicians		
	5573	Computer Tech.&Opr.	332	Computer Operation

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

1 Total Lordonner Category Codes				
			CSC	Series Included
			335	Computer Aid & Technician
				(G3-7-18)
<b>-</b>			362	EAM Project Planning
56XX	Info	rmation Workers		
•	5674	Illustrator	1020	Illustrating
	5675	Photographer		
	5676	Info. Wkrs. NEC	1001	General Arts & Information
				(GS-7-10)
			1010	Exhibits Specialist
			1016	Museum Specialist/Tech.
59XX	Misce	llaneous Technicians		
	5977	Legal Rel. Wkrs.	962	Contract Representative
			963	Legal Instruments Exam.
				(GS-7-18)
			986	Legal Clerk & Tech.
				(GS-7-18)
			990	General Claims Examining
			991	Workmen's Compensation
				Claims Exam.
			992	Loss & Damage Claims Exam.

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

### Department of the Navy Civilian Personnel Category Codes

		CSC	Series Included
		993	Social Insurance Claims Ex.
		994	Unemployment Compensation Clai
		995	Dependents/Estate Claims
			Exami.
		996	Veterans Claims Examining
		997	Civil Service Retirement
			Claims
		1202	Patent Technician
5978	Stat. & Math Asst.	1521	Mathematics Technician
		1531	Statistical Assistant
			(GS-7-10)
5979	Communication Spec.	393	Communications Specialist
5980	Comm.Equip.Opr.	388	Cryptographic Equip. Oper.
		389	Radio Operating
		390	Communications Relay Oper-
			ations
		392	General Communications
5981	Technicians NEC	019	Safety Technician
		021	Community Planning Tech.
		026	Park Technician

COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

Department of the Navy Civilian Personnel Category Codes

CSC Series Included 029 Environmental Protection Assistant 072 Fingerprint Identification (GS-7-18)090 Guide 102 Social Science Aid & Tech. 119 Economics Assistant 181 Psychology Aid & Tech. 186 Social Services Aid & Asst. 189 Recreation Aid & Assistant 404 Biological Technician 421 Plant Pest Control Tech. 455 Range Technician 458 Soil Conservation Tech. 459 Irrigation System Opertion Forestry Technician 462 704 Animal Health Technician 809 Construction Control 1411 Library Technician

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)

Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
			1421	Archives Tech. (GS-7-18)
			1541	Cryptonalysis
			1702	Education & Training Tech.
			1855	Alchohol Tax Technician
			1899	Miscellaneous Inspection
				(GS-7-10)
			1860	Public Health Inspection
			1862	Consumer Safety Inspection
		1863	Food Inspection	
			1895	Customs Warehouse Officer
			1897	Customs Aid (GS-7-18)
6XXX	Clerica	1		
60XX	Secre	tarial		
	6082	Typists	316	Clerk Dictating Machine
				Transcribing
			322	Clerk/Typist
			324	Cold-Type Composing Machine
			385	Teletypist
	6083	Stenographers	312	Clerk/Steno & Reporter
			313	Stenographic or Typing
				Unit Sec.

## COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

CSC	Series Included
599	Accounting Student Train.
799	Veterinary Student Train.
899	Eng/Arch. Student Trainee
1399	Physical Science Trainee
1599	Mathematical Science
	Student Trainee

### 8XXX Craftsmen & Operations

		•		
SUXX	Elec	tronics Mechanics		
	8002	Inst.Mech.Electronic 2	602	Same
	3003	Fire Control Mech.	2613	Same
	8004	Electronics Mechanics	2614	Same
	8005	Elec.Mech.Ordnance	2645	Same
	8006	A/C Inst.Mech.Elecr.	2676	Same
	8007	Elec.Mech. NEC	25	Same
Slxx	Elect	ricians		
	8109	Electricians	2805	Same
	8110	Elec. Line Workers	2806	Same
	8111	Power Plant & Elec.	2808	Same
	8112	Aircraft Electricians	2892	Same
	8113	Electricians NEC	28	Same

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series Included
82XX	Machir	ne Tool Operators		
	8218	Model Makers, Metal	3403	Same
	8219	Machinists	3414	Same
	3220	Toolmakers	3416	Same
	8221	Mach.Tool Oper.NEC	34	Same
33XX	Metal	Processors		
	8323	Welders	3703	Same
	8324	Blacksmiths	3704	Same
	8325	Electroplaters	3711	Same
	8326	Molders	3714	Same
	8327	Metal Processors		
		NEC	37	Same
84XX	Metal	Mechanics		
	8428	Coppersmiths	3804	Same
			3853	Same
•	8429	Sheet Metal Mechs.	3806	Same
	8430	Boilermakers	3808	Same
	8431	Metal Fabricator	3843	Same
	8433	Mobile Equip.Metal		
		Mechs.	3860	Same
	8434	Metal Mechs. NEC	38	Same

## COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			CSC	Series	Included
85XX	Airc	raft Mechanics			
	8583	Fluid Systems Mech.	82	Same	
	8584	A/C Propeller Mech.	85	Same	
	8585	Ā/C̄ & Rocket Engine			
		Mech.	86	Same	
	8586	A/C Overhaul Mech.	88	Same	
86XX	Pipef	itting Craftsmen			
	8640	Pipe Coverer & Ins.	4203	Same	
	8641	Pipefitters	4204	Same	
	8642	Plumbers	4206	Same	
	8643	Pipefitting Crafts-			
		men NEC	42	Same	
87XX	Woodw	orkers			•
	8747	Boat Builder	4603	Same	
	8748	Wood Craftsmen	4605	Same	
	8749	Marine Carpenter	4606	Same	
	875u	Carpenters	4607	Same	
	8751	Model Maker, Non-			
		Metal	4614	Same	
	8752	Patternmakers	4616	Same	

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

			csc	Series Included
	8753	Woodmakers NEC	46	Same
	8754	Shipwright	5220	Same
XX56	Marin	e Equipment Repairmen		
	8870	Marine Machinist	6203	Same
	8871	Shipfitters	6204	Same
	8872	Marine Equip.Repair		
		NEC	62	Same
89XX	Misc.	Craftsmen & Operators		
	8901	Telephone Installer		
		& Repairmen	25	Same
	8914	Survival Equip.Mech	3181	Same
	8915	Fabric & Leather		
		Mechanics	31	Same
	8917	Instrument Mechanics-		
		General	33	Same
	8918	A/C Inst. Mech.	3355	Same
	8922	Masons, Plasterers,		
		Roofers	36	Same
	8935	Motion Picture		
		Craftsmen	39	Same

### COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

1

		CSC	Series Included
8937	Painters	41	Same
8944	Plastics Craftsmen	43	Same
8945	Printing Craftsmen	44	Same
3946	Rubber Mechanics	45	Same
8954	Facilities Maintenance	e	
	Mechanics	47	Same
8955	Indoor Equip.Mech.	48	Same
8956	A/C Equip. Mech	5306	Same
8957	Millwright	5315	Same
8958	A/C Launching & Arr-		
	esting Equip.Mech	5346	Same
8959	Fixed Equip.Repairmen		
	NEC	53	Same
3960	Power Plant Oper.	5407	Same
8961	Fixed Equip.Oper.NEC	54	Same
8962	Riggers	5722	Same
8963	Mobile Equip. Oper.		
	NEC	57	Same
8964	Heavy Duty Equip.		
	Opers.	5803	Same
		5804	Same

# COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

		csc	Series Included
8965	Automotive Mech.	5823	Same
3966	Mobile Equipment		•
	Repairmen NEC	58	Same
8967	Ship Operators	59	Same
8968	Railroad Operators	60	Same
8969	Railroad Main.Mech.	61	Same
8973	Ammunition & Explos-		
	ives Mechanics	65	Same
8974	Weapons Mech. &		
	Repair	66	Same
8975	Production Expe-		
	diters	67	Same
8976	Warehousemen	69	Same
8977	Packers	70	Same
8978	Launderers & Dry		
	Cleaners	73	Same
8979	Food Serv. Workers	74	Same
8980	Ward Attendants	75	Same
8981	Merchandising & Per-		
	sonnel Serv.Workers	76	Same

Series Included

## COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS) Department of the Navy Civilian Personnel Category Codes

8982	Equipment Cleaners	7009	Same
3983	Preservation Pack-		
	ers	7004	Same
3987	Misc.Ungraded NEC	27	Crystal Oscillator Makers
		29	Test Range Trackers
		32	Glaziers & Glassblower
		40	Optical Instrument Workers
		50	Agricultural, Forestry, and
			Kindred Occupations
		52	Misc. Occupations
		55	Rock Crushing Plant Opers.
		77	Animal Care Workers

CSC

9XXX Laborers

99XX Laborers

9988 Gardeners & Labor-

ers

35-- Same

NEC - not elsewhere classified

Enclosure (1)

83-- Transducer Fabricator

84-- Reclamation Worker

90-- Film Processor

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CSC CODE	DON	CSC CODE	DON CODE
ODE  0130 0131 0132 0134 0135 0312 0313 0316 0312 0332 03334 03340 0343 0344 0345 0346 0355 0356 0357 0359 0362 0382	CODE  3432 3432 4642 6394 3432 6083 6083 6082 6084 6083 6082 4541 5573 4541 6391/5573/5573 4948 4948 4948 4950 6394 4951 4339 6391 6391 6391 6391 6391 5573	ODE  0301 0302 0304 0305 0309 0434 0435 0436 0437 0440 0457 0458 0457 0460 0462 0470 0471 0475 0488 0499 0501 0505 0510 0512 0520	CODE  6394/5472/4948 6393 6394 6393 6394 2208 2208 2208 2208 2208 2208 5981 2208 5981 2208 5981 2208 2208 2208 2208 2208 2208 2208 22
0390 0391 0392 0393 0394 0401 0403	5980 4959 5980 5979 6394 2208	0525 0526 0530 0540 0541 0544 0545	5471 5471 6186 6394 5471 6186 6186 6394

1

CSC	DON	CSC	DON
CO <b>DE</b>	CODE	CODE	CODE
			4033 4959 6186 5471 5471
0670	4959	0895	5063
0672	5165	0896	2316
0673	4959	0899	7999
0675	5165	0904	3228
0680	3127	0905	3228

CSC	DON	CSC	DON
CODE	CODE	CODE	CODE
0682	5166 5166	0920 0930	4959 4959
0684	5166	0935	3228
	5166	0942	4959
	4959	0945	4959
0688	4959	0950	4959
069	3127		5977
0696	3127	0963	6394/5977/5977
0698	5165	0965	4959
0699	2208	0967	4959
0701		0986	6394/5977/5977
	5981 5977 5977	0987 1152 1160	5369/5369/4953
0992	5977 5977	1163 1165	4959
0994	5977	1169	4959
0995	5977	1170	4949
0996 0997	5977	1171 1173 1176	4949
0998 1001 1010	6394/5676/4847 5676	1202 1210	5977 3229
1015	3432	1220 ·	3229
1016	5676	1221	
1020 1021 1045	6394	1222 1223 1224	3229
1046	6394	1225	3229
1047	4847	1226	
1048	4847	1241 1301 1306	2206
1054 1056 1060	4847 5675	1310 1311	2206 2205 5064
1071	4847	1313	2203
1081	4846	1315	2203
1082	4847	1316	5064
1083	4845	1320	2201
1084	4844	1321	2202
1084 1085 1087	4847 6394	1330 1340	2206 2206

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### 31 OCT 1977

CSC CODE	DON CODE	CSC CODE	DON CODE
1103 1104 1105 1106 1107 1130 1135 1140 1144 1145 1146 1147 1149 1150 1411 1412 1420 1515 1520 1521 1529	4959 4949 4949 4959 4959 4959 4959 4235 5981 4845 3431 6394/5981/5981 2422 2423 2421 5978 2422	1373 1373 1374 1380 1382 1384 1386 1397 1399 1410 1891 1892 1893 1894 1895	2204 4959 2206 5064 2206 2206 2206 2201 2201 2201 2201 2206 4959 79.99 3431 7096 4743 4743 4743 4743 5981 7097 6394/5981/5981 4743 6394/5781/4743
1531 1540 1541 1599 1601	5369/5369/4956 3330	1980 1981 2001 2003	5368 5368 6289/5396/4336 4336 6289/5369/5369

### 3 1 OCT 1977

### Ungraded

CSC	DON	OSC	DON
CODE	CODE	CODE	CODE
25 2602 2631 2614 2645 2676 267 2806 2808 2892 28 3181 31 3355 3403 3414 3416 34 35 3703 3714 3714 3714 3806 3808 3850 3850 3850 3850 3850	8901 8002 80003 80005 80007 81005 80007 81112 81113 81	CODE  4204 4206 4206 4306 44007 46007 46007 46016 46007 4616 4700 52200 5315 53400 5316 5316 5316 5316 5316 5316 5316 5316	CO 86442 86442 86442 86445 87755 877
39	8935	62	8872
40	8987	65	8973
41	8937	66	8974
67	8975	77	8987

CSC	DON	CSC	DON
CODE	CODE	CODE	CODE
1710 1712 1715 1720 1725 1810 1811 1812 1815 1816 1822 1854 1855 1864 1863 1864 1889 1890	4743 4743 4743 4743 4743 4743 4743 5981 5981 5981 4743	2130 2131 2132 2133 2134 2135 2144 2150 2151 2152 2161	5369 4337 6394 4955

COMPUTER-ASSISTED MANPOWER ANALYSES SYSTEM (CAMAS)
Department of the Navy Civilian Personnel Category Codes
Grade/Level Groupings

Five grade/level groupings are used in CAMAS to designate career level. For General Schedule employees they include:

CAMAS Level	Grades	
1	GS 1-4	
2	GS 5-8	
3	GS 9-12	
4	GS 13-15	
5	GS 16-18	

For ungraded employees they include:

	CAMAS Level	Pay Plans and Steps
1	(Apprentices)	WB 61-69 WD 61-69
2	(Helper and Semiskille	WA 01-08 WB 01-08 WF 01-08 WG 01-08 WI 01-08 WP 04-08
3	(Journeymen)	WB 09-16 WD 70 WG 09-15 WI 09-16 WM 01-26 WP 09-18
4	(Progressmen, Leader- men, etc.)	WD 01-44, 71, 75-77 WI 17-30 WL 01-99 WM 27-30 WP 31-46 WX 01-99
5	(Supervisors)	WA 31-94 WD 45-54, 72-74, 78 WF 31-94 WI 31-35 WN 01-99 WP 47-94 WR 01-99 WS 01-99 WY 01-99
e (:	1)	

CSC CODE	DON CODE	OSC CODE	DON CODE
69 7004	8976 8983	82 <b></b> 83 <b>-</b> -	8583 8987
7009	8982	03	090/
70	8977	84	8987
73	8987	85	8584
74	8979	86	8585
75 <b></b>	8980	88	8586
76	8981	90	8987